



2025

Performance Management Training for Supervisors

LISA GOLDRICK, Training & Development Specialist

Land & Labor Acknowledgement

We acknowledge the land on which our campus is located as the ancestral homelands of the Lenape (Lenapehoking) people. We honor the Lenape and the diverse indigenous peoples still connected to this land. We also acknowledge all immigrant and Indigenous labor, voluntary and involuntary, and honor their struggle by committing to the advancement of the Mission and Values of St. John's University, which embraces the Judeo-Christian ideals of respect for the rights and dignity of every person, and each individual's responsibility for the world in which we live.

Unsure which lands you sit on? Visit https://native-land.ca.





Today's Topics

- Evaluating performance via the RED form
 - Objectives
 - Competencies
 - Professional Development
- Using Formstack to Complete the RED Form for employees
- Tips for scheduling and conducting the feedback sessions

Purpose of Performance Assessment

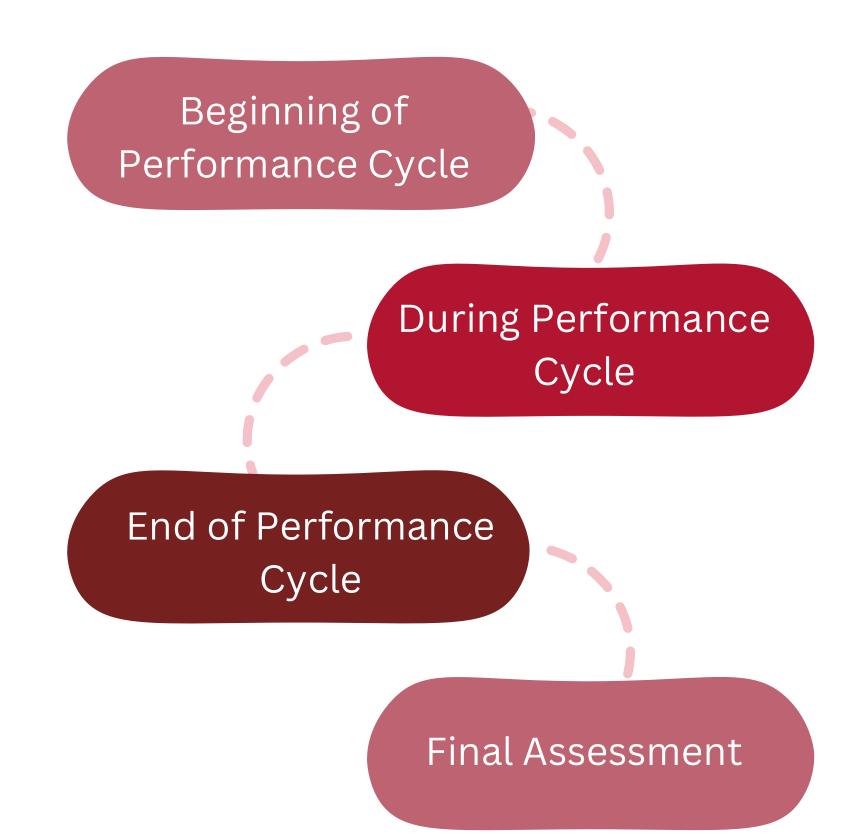
- Creates a forum for **open dialogue** between employee and manager.
- Provides an opportunity for managers to share the direction of the University/department/unit and how each employee's job fits in.
- Clarifies mutually understood expectations
 and provides a basis for measuring an
 employee's ongoing performance.
- Provides opportunity for coaching and giving feedback.

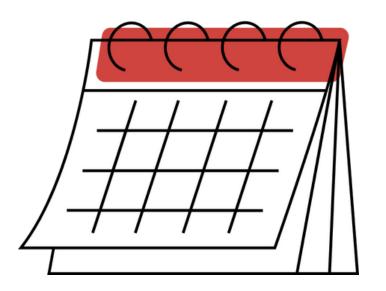




Stages of Performance Cycle

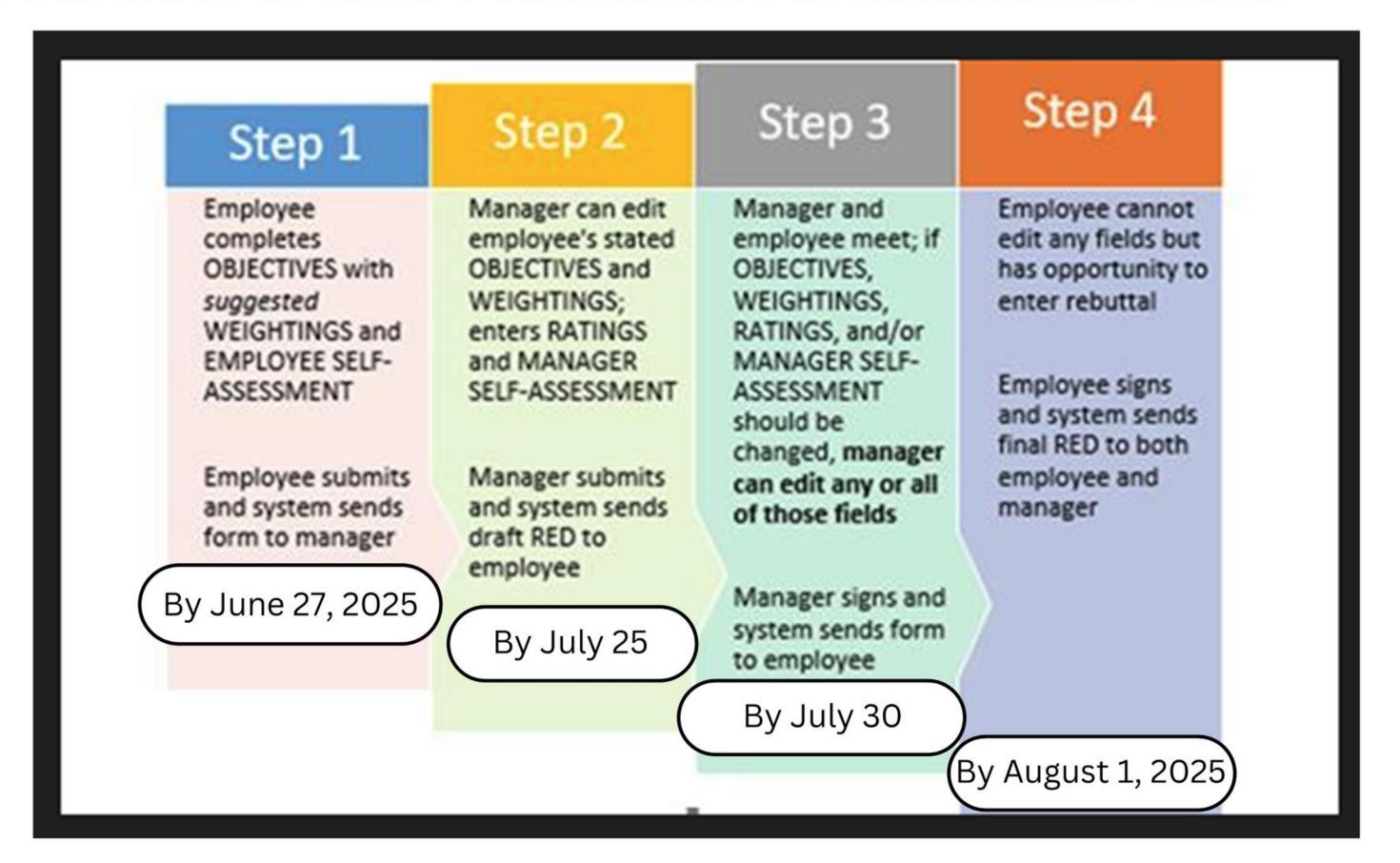








Overview of RED Process in Formstack for 2025







The RED Form Closes the night of Friday, August 1, 2025. Sign and submit your FINAL RED Form by August 1.

No access to Formstack starting August 1, 2025, 11:59pm!



Performance Weighting Breakdown

June 1st through May 31st

Objectives	60%	What	Achievements, results, outputs measured in terms of Quality, Quantity, Time
St John's University's Values at Work & competencies	40%	How	Through St. John's University's Values, how do you apply behaviors, skills knowledge to the job
Development Plan		How to	Opportunities to grow or improve



Performance Planning: Objective Setting

- Occurs at the beginning of the cycle. Foundation for the whole process.
- Lets you know what's expected and how your performance will be assessed.
- Gives you the opportunity to provide input about how to perform your job.
- Helps you stay on track and remain clear on changing priorities throughout the cycle.
- Positions you for success; eliminates surprises.
- Focuses on the results of your work.
- Aligns the institutional priorities throughout the organization so that we're all working toward the same end.





How are Objectives Developed?



Guidelines for Writing Performance Objectives

Think About:

- How to translate tasks into results and differentiate between a task and the expected result(s) of the effort.
- The specific results you will be held accountable for.
- Why are you doing this? How will you know if your goal has been achieved?
- Who receives the service you provide?
- What do the recipients expect in terms of:
 - quality (90% very good or excellent on evaluations),
 - quantity (increase student enrollment by 5% over the previous year)
 - timeliness (resolve help desk tickets within 24 hours)?
- The SMART Criteria.



Beginning of Performance Cycle: June 3 – July 26



Manager communicates to employee job objectives for performance cycle



Identify a minimum of 3 objectives (No more than 5)



Align job objectives to department objectives and strategic

foundational themes:

- 1. Pillar 1: Student Success: Reimagining the Student Experience to Deepen Connection, Engagement, and Belonging
- 2.Pillar 2: Academic Distinction—Excellence in Teaching, Learning, and Research
- 3.Pillar 3: Mission, Equity, and Inclusion: Building a Community of Belonging
- 4.Pillar 4: Institutional Resources: Growing and Optimizing Institutional Assets
- 5.Pillar 5: The St. John's Identity: Elevating our National and Global Stature





Beginning of Performance Cycle: June 2 – July 25 continued...



Ensure objectives meet S.M.A.R.T. criteria

- Specific
- Measurable
- Attainable
- Relevant
- Time-Bound



Link objectives/key responsibilities to the job. Note: If 2 or more employees perform the same job, then objectives & responsibilities must be the same



Specify a weighting for each objective/key responsibility



Objective Weighting - 60% Overall Weights

Objective	Weighting
Objective 1 – Design and Delivery of Training Programs- During the fiscal year, deliver 2-3 workshops for <u>each</u> of the following programs): Quality Service, Time Management, Active Listening, Effective Meetings, Coaching, Managing for Success, etc., with a very good/excellent rating of 90% and ensure participation rate is consistent with targets Objective 2 – Complete the certificate tracking project so that each active administrator and staff member has a completed profile established in the Excel spreadsheet by May 31, 20xx.	35%
Objective 3 – Develop a Telecommuting online course in Canvas, complete with evaluation and review questions, by April 30, 20xx	20%
Objective 4 – Develop and pilot Adapting to Change by August 31, 20xx. Train 25 people by 12/31/xx with a very good/excellent rating of at least 90%.	20%
OBJECTIVE TOTALS	100%



ODJECTIVE TOTALS

Staff Competencies - 40% Overall Weighting

Provide timely and excellent service

The Mission/St. John's Values at Work are expressed & integrated into the work at St. John's through the following competencies:

Communication

Diversity & Inclusion

Quality of Work

Collegiality & Teamwork

Shared Ownership & accountability

Adapting to Change



Supervisor Competencies - 40% Overall Weighting

Provide timely and excellent service

The Mission/St. John's Values at Work are expressed & integrated into the work at St. John's through the following competencies:

Communication

Diversity & Inclusion

Planning & People
Strategic Managment
Vision Quality of
Work

Collegiality & Teamwork

Shared Ownership & accountability

Adapting to Change



Beginning of Performance Cycle: June 1 – July 31

Professional Development Plan – this section is used to identify skills, knowledge and abilities for future growth, growth in the current job or competency development.

Managers must:

- Partner with employee to establish plan to develop knowledge, skills and abilities;
 - Provide a timeline within performance review period for progress.
 - Ensure employee is compliant in all University required training.





During the Performance Cycle



Check in with employees throughout the year to ensure employees are on track and objectives remain relevant

Note significant accomplishments, changes in direction, or areas for improvement

Any changes in objectives during the reporting period must be discussed with the employee and signed and dated by both manager and employee



No rating and no paperwork submitted to HR

End of Performance Cycle

- June 2 Request that employees submit self-assessment by **June 27th**.
- By **July 25** Managers prepare the final assessment using the employee's self-assessment as a guide. Managers are asked to submit their final assessment in the Formstack RED Form.
- By July 26 Employees were allowed to review the final assessment and meet with their supervisors at least 24 hours later. Employee signs and submits the FINAL RED form by July 31, 2025. The form CLOSES on **August 1**.
- Please return to your departments and discuss a plan with your supervisor.
- Note: If you have questions about submitting your RED Form, please contact your HR Services' representative.

Karen Crowley: 718-990-1502; Marian Saia: 718-990-2445



Writing Comments

- Consult your performance log.
- Ensure that comments include specific, factual and descriptive examples that are job-related and behaviorally written.
- Make sure comments match the rating.
- Strive for clarity.
- Focus on accomplishments and results produced.
- Identify strengths and development areas.



Five-Point Rating Scale

Comments are required for each rating except PW

EP =
Exceptional
Performance

PW+ = Performs Well Plus PW=
Performs Well
(no written
rationale
required)

NI = Needs Improvement DNM – Does not meet expectations

Performance
consistently and
significantly
exceeds
departmental
and position
expectations

Performs well
in all aspects of
the job,
exceeds
expectations
in a few areas

Performance
consistently
meets
expectations and
job requirements

Performance
consistently
does not meet
expectations
and
improvement
is required.

Performance
does not meet
expectations



Completing Your Self Assessment

- Seek agreement from your supervisor on the objectives you will assess in your evaluation.
- Write your self-assessment in a Word document.
- Be as honest and factual as possible.
- List all of your accomplishments from the year; note reasons for set-backs.
- Include enough specific details so that your manager understands your contributions.
- Highlight changes in priorities that arose during the cycle.
- Use the RED form to complete your self-assessment (copy and paste from the Word document into the Formstack RED Form)
- Send self-assessment to your manager prior to your performance discussion meeting.
- Expect your manager to add comments accordingly.
- Understand that your supervisor has final say.



Self-Assessment Samples

- I have been attending departmental meetings with the goal of making suggestions to improve work processes, and one of my suggestions, xxxxxxx, resulted in a change in procedures that has saved the department over \$2,000 this year alone.
- Despite the reduced headcount in our department, I have completed my database project on time and \$1,000 under budget. As a result, students can now access their information in two clicks instead of four and the information is updated immediately instead of every 24 hours.
- During the past year, I documented 5 of 7 work processes that were used to train new student workers hired by the department. The documentation resulted in reduced time spent to train the student workers and now serve as desk procedures.

Participating in the Performance Discussion

01.

Refer to the employee's list of accomplishments.

02.

Make sure the Self-Assessment is complete before the meeting.

03.

Managers will assign ratings to the employee's objectives and competencies based on self-assessment and their own observations and notes.

04.

Write a summary of all ratings (except PW) and submit to the employee.

05.

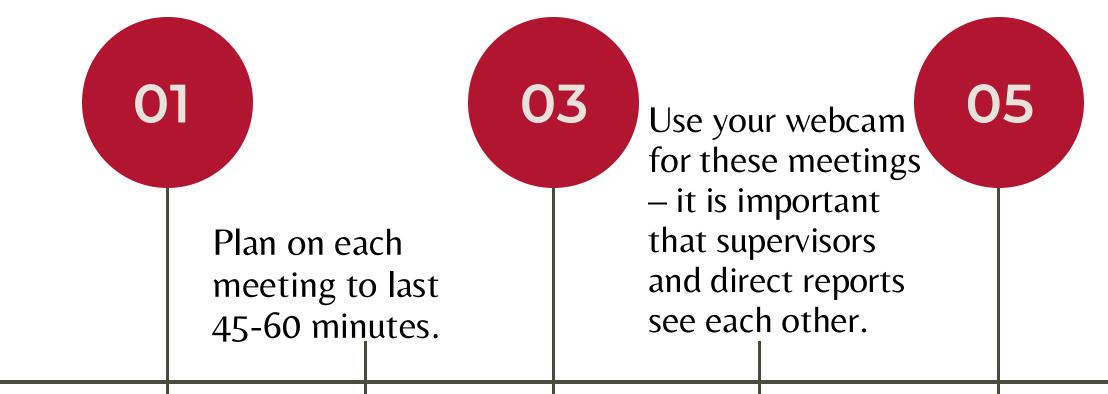
Discuss with employee the work they have done, objectives achieved, work left to be done and career development.

06.

Discuss areas your employee may wish to develop and/or career interests they may have.



Tips for Conducting Virtual Feedback Meetings



Supervisors should send to their direct reports, via email, the SAMPLE RED form complete with their narrative comments and ratings at least 24 hours before the scheduled meeting.

Conduct the meeting in-person, via TEAMS, or WebEx Meetings.

02

04

Discuss the present year's performance and toward the end of the meeting discuss next year's goals.



Tips for Conducting your Feedback Meeting

- Focus on the priorities.
- Describe specific situations or behavior.
- Focus on the work; relate feedback to objectives and expectations.
- Balance positive and constructive statements.
- Try to see things from the employee's perspective; share your own experiences.
- Present corrective feedback in positive, actionable way.
- Ensure that the employee understands by asking them to summarize.
- Follow up to monitor improvements and set follow up dates.





Additional Resources



HR Services Representatives



Karen Crowley 718-990-1502 <u>crowleyk@stjohns.edu</u>



Marian Saia 718-990-2445 saiam@stjohns.edu

- HR Services' web page
- Resources for Telework Success
- Employee Assistance Program (EAP)
- LinkedIn Learning

- New UIS Experience>Employee Resources
 Card>Register for HR Training
- Training & Development web page
- HR Training & Development Professional Development Workshops and Certificate Programs

Employee Starts RED Process

Step 1	Step 2	Step 3	Step 4
Employee completes OBJECTIVES with suggested WEIGHTINGS and EMPLOYEE SELF-ASSESSMENT Employee submits and system sends form to manager	Manager can edit employee's stated OBJECTIVES and WEIGHTINGS; enters RATINGS and MANAGER SELF-ASSESSMENT Manager submits and system sends draft RED to employee	Manager and employee meet; if OBJECTIVES, WEIGHTINGS, RATINGS, and/or MANAGER SELF-ASSESSMENT should be changed, manager can edit any or all of those fields Manager signs and system sends form to employee	Employee cannot edit any fields but has opportunity to enter rebuttal Employee signs and system sends final RED to both employee and manager



All employees will receive an email from the Office of Human Resources transmitting a link to the RED Form.



Keaton Wong, J.D.

Associate Vice President for Human Resources

This time of year concludes the annual <u>Recognize Excellence and Development</u> (RED) performance cycle at St. John's University. The <u>Office of Human Resources</u> (HR) encourages employees and supervisors to take the time to check in with one another, reflect on the previous year's objectives and achievements, and prepare for the RED process that runs from **June 2 to August 1**.

The RED process is the method used to measure the progress we have individually made in contributing to the University's <u>mission</u> over the past year. All full- and part-time staff and administrators who began their employment with the University before April 1, 2025, are required to participate in the process by completing a self-assessment on the RED form. All full-time supervisors are required to participate in the process by completing year-end assessments on direct reports' RED forms and meeting with direct reports to provide feedback and set goals for the next review cycle.

Note: Training recommends that you create an Outlook email archive folder for yourself and label it RED 2025 to store the RED-related emails you will receive from HR and Formstack.









Accessing the RED Form from the HR Email

How You Can Prepare for RED

- Set objectives: Establishing clear expectations and accountability are key
 components when crafting your objectives. Now is the perfect time to start
 thinking about your objectives for the new cycle (6/1/25–5/31/26); review
 competencies and mission/values; and develop a professional plan.
- Attend RED training: We strongly encourage employees (especially those who
 are new) and supervisors to attend HR training on the RED process. Training
 sessions include an overview of the performance review process and
 instructions on how to use the RED form. All training sessions are conducted in
 person or virtually via a webinar. You can register on New UIS Experience to
 attend training offered either in person or as a webinar: New UIS Experience
 Tile >Employee Resource Card>Register for HR Training. To register for a
 program, please follow the registration instructions. An instructional video is
 available.

Performance Management Training for Employees (Nonsupervisory Administrators and Staff)

- Wednesday, May 14, 9–11 a.m. (in person)
- Thursday, May 15, 1–3 p.m. (in person)
- Tuesday, May 20, 9:30–11:30 a.m. (webinar)
- Wednesday, May 28, 1–3 p.m. (in person)
- Thursday, May 29, 9:30–11:30 a.m. (webinar)

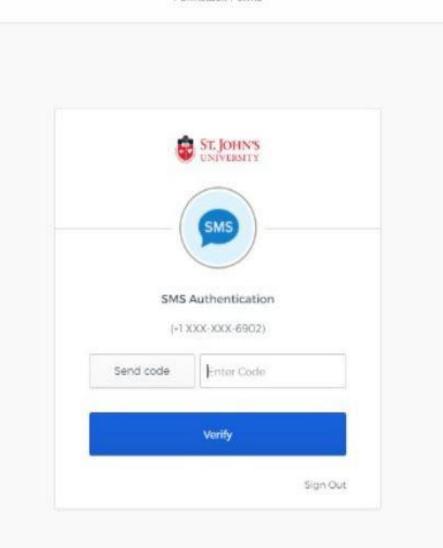
Performance Management Training for Supervisors

- Wednesday, May 14, 2:30–4:30 p.m. (in person)
- Thursday, May 15, 9–11 a.m. (webinar)
- Tuesday, May 20, 1–3 p.m. (in person)
- Wednesday, May 21, 9:30–11:30
 a.m. (webinar)
- Wednesday, May 28, 9–11 a.m. (in person)
- New! Start your RED Evaluation New! If you are ready to begin your RED
 evaluation, speak with your expervisor and start the process early so you do not
 miss the deadline. Please click here to access the RED form.
- Add important RED dates to your calendar. Prepare for deadlines using our RED process timeline.

You will be asked to provide a two-factor authentication code in order to access the RED Form.

Click on Send code, enter the code and click on Verify.

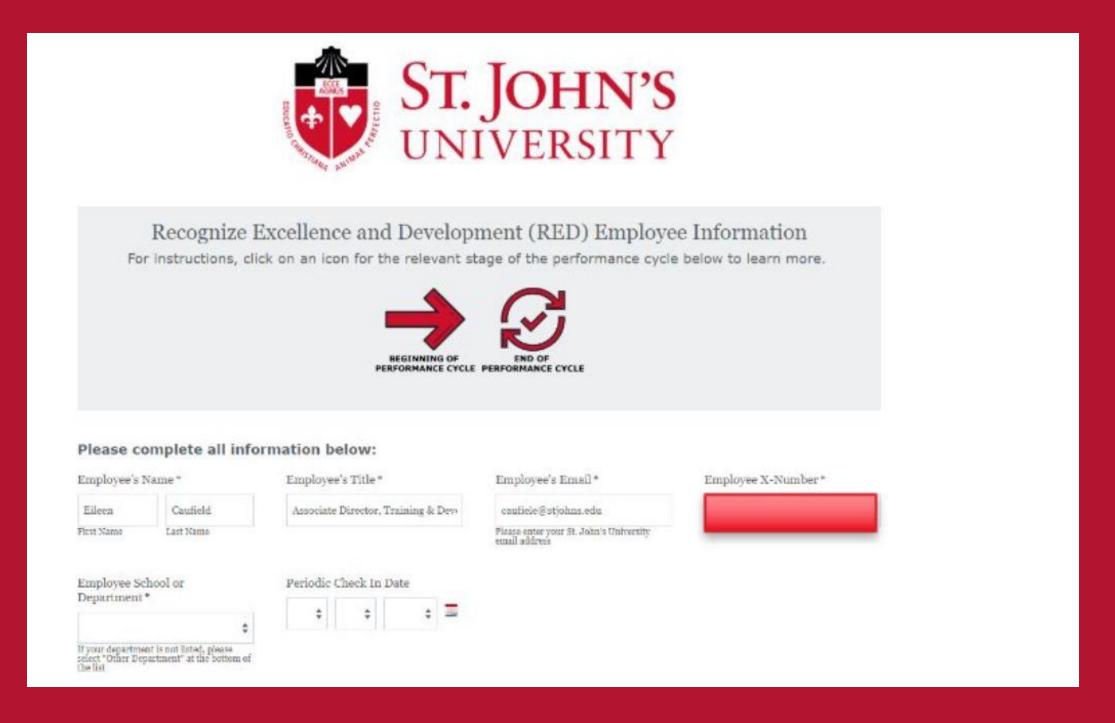
Sign-in with your St. John's University account to acces Formstack Forms





Accessing the RED Form from the HR Email

Result after you enter your verification code: You will be brought to the RED Form with some of your personal information pre-filled on the form. Scroll through the form to continue to complete the RED Form.

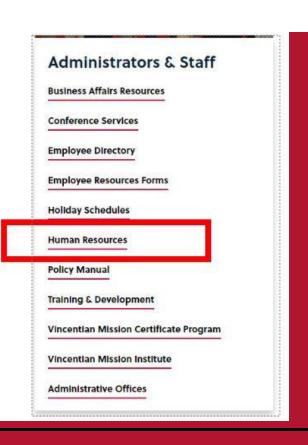




Accessing the RED Form from the HR Webpage

1. Login to the <u>St. John's</u> website via stjohns.edu

3. Scroll down and click on Human Resources within the Administration & Staff menu



2. Scroll to the footer and select Faculty, Administrat ors & Staff



4. From the HR webpage, click on Human Resources Services





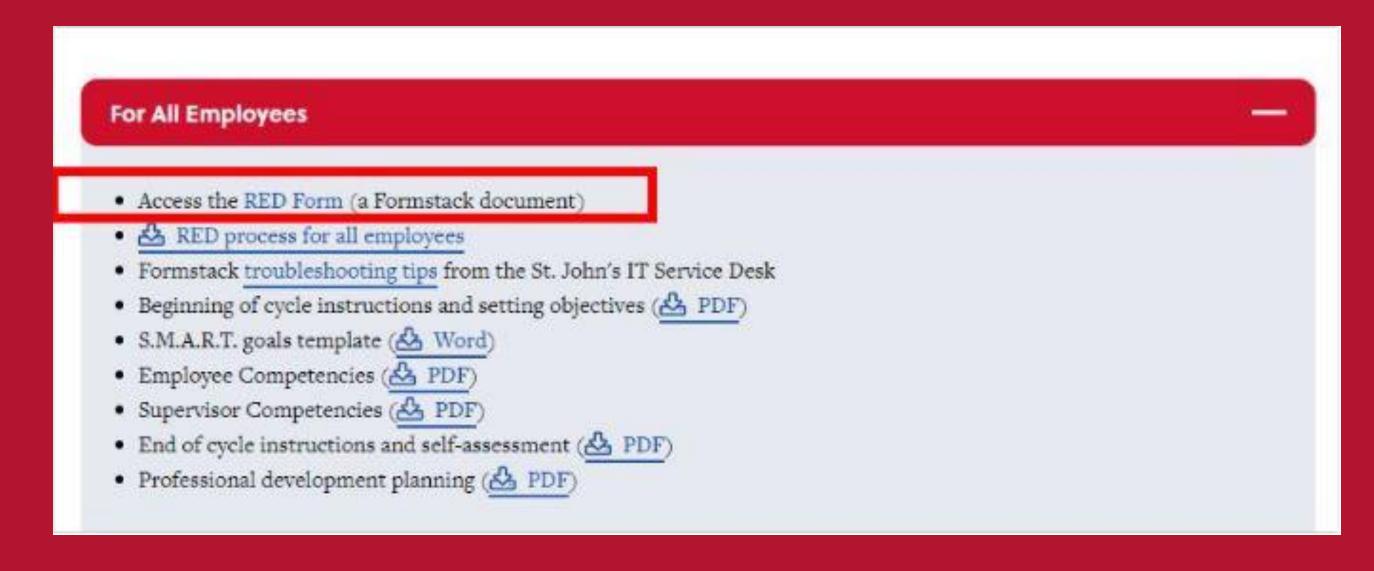
Accessing the RED Form from the Human Resources Webpage

5. Scroll down to the section that reads **Employee Performance Management – Recognize Excellence and Development (RED)** and in the expandable section **For All Employees,** click on the plus sign to expand the section

Employee Performance Management - Recognize Excellence and Development (RED) RED is St. John's University's annual, cyclical, performance management program for staff and administrators. To help employees and supervisors get the most out of the performance management process, the following resources, tools and training are provided: For All Employees



6. Click on the RED Form at the entry, Access the RED Form



Result: You will be brought to the RED Form with some of your personal information pre-filled on the form. Scroll through the form to continue to complete the RED Form.



Completing the RED Form in Formstack – Employee's Information

CAUTION! You cannot save the information in the RED Form.

Any partial entry will be lost upon closing the form. When you are ready to complete the RED Form, copy and paste your information from a Word document into the RED Form or be prepared to enter the information directly into the RED Form in one session without interruption. You cannot save partial completion of information added to the RED Form.







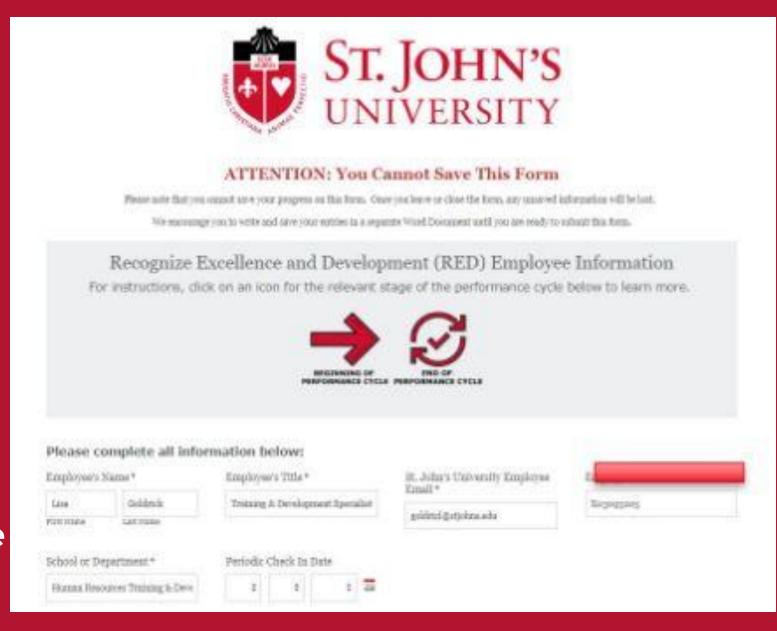
Completing the RED Form in Formstack – Employee's Information



On the Formstack Form for Recognize Excellent and Development (RED) enter the required demographic information. **Note**: Some of the information will be pre-filled for you. Any field marked with an asterisk requires you to enter information; otherwise, you will not be able to submit the form.

Enter the following on the RED Form:

- 1. Your **First Name, Last Name, Job Title, St. John's Email** address (confirm your email address) and XID number. Note: You can find your **XID number** on your pay statement above your name and SSN.
- 2.Select your **School or Department** from the drop-down menu.
- 3. Leave blank the field that asks for the **Periodic Check In Date** since this is the final assessment.





Completing the RED Form in Formstack – Supervisor's Information

Enter the following on the RED Form:

- 1. Your supervisor's **First Name**, **Last Name**, and **St. John's Email** address (confirm the email address)
- 2.Note: It is important that you enter your supervisor's St.
 John's email address because when you submit the form, the form will be sent to the email address of the supervisor whose name you entered onto the form.

Verify supervisor's name before you Submit RED Form!

Recognize Excellence and Development (RED) Supervisor Information

Please complete all information below:

Supervisor's Name*

Supervisor's Email *

exufiele@stjohns.edu

Confirm Supervisor's Email *

caufiele@stjohns.edu

Finate outer your Supervisor's Email *

Completing the RED Form in Formstack - Objectives

For tips on how to write the objectives/key responsibilities, click on the arrow labeled Beginning of Performance Cycle.



#2 Objective/Key Responsibility *

Training Administration - Weekly, download the

fonitor the new hire lists and enroll all new hires

4630/5000

online Canvas completion results for the mandatory training programs (discrimination #2 Objective/Key Responsibility Weighting

Enter a number from 0 - 100 | Leave field blank otherwise

Each year you are asked to provide a weighting that reflects the percentage of time you feel you devoted to each objective during the past year. The percentages should total 100%.

Write down the objectives (one objective per box) that reflects the major work performed during the reporting cycle. **Note**: You should have between 3-5 major objectives.

Objective/Key Responsibility*	#3 Objective/Key Responsibility Weighting (%) *			
versity, Equity & Inclusion - Conduct monthly cussion sessions for the Equity & Inclusion for members pursuing the Equity & Inclusion tificate during the fall and spring semesters, entify. Identify sources for inclusion in an antisism curriculum.	15 Enter a number from 0 - 100 Leave field blank otherwise			
4734/5000				
Objective/Key Responsibility	#4 Objective/Key Responsibility Weighting (%)			
ategic Planning and People Management - nage the training budge to esnure program eds are met; identify a way to convert the tion's paper files to a digital format for plementation in FY 2023.	10 Enter a number from 0 - 100 Leave field blank otherwise			
4796/5000				
Objective/Key Responsibility	#5 Objective/Key Responsibility Weighting			
stom Training Facilitation - facilitate tomized training workshops as requested.	(96)			
	Enter a number from 0 - 100 Leave field blank otherwise			
4914/5000				
Veighting must equal 100% *				





Competency Section of RED



Although you are not asked to rate yourself on the competencies, you should view the list of competencies to address when writing your self-assessment. You can find the <u>list of competencies</u> on the HR Services webpage in the RED Section. Your supervisor will add the ratings for the competencies.

1. Provide Timely and Excellent Service:

2. Diversity and Inclusivity:

Demonstrates the ability to communicate across differences to create a collaborative, collegial, and caring community. Actively seeks and considers perspectives and experiences from people different from oneself.

3. Shared Ownership/Accountability:

Understands and takes responsibility for individual role in achieving department/university-wide objectives.

4. Adapting to Change:

Demonstrates resiliency. Maintains effectiveness when faced with changes in direction, priorities, schedules, and responsibilities.

5. Collegiality and Teamwork:

Works collaboratively and respectfully within and across departments.

6. Communication:

Communicates clearly, concisely, and respectfully in all interactions.

7. Quality of Work:

Provides accurate complete products and services

8. People Management:

Communicates with employees to set expectations, mentor, coach, support. Sets direction and leads team.

9. Planning and Strategic Vision:

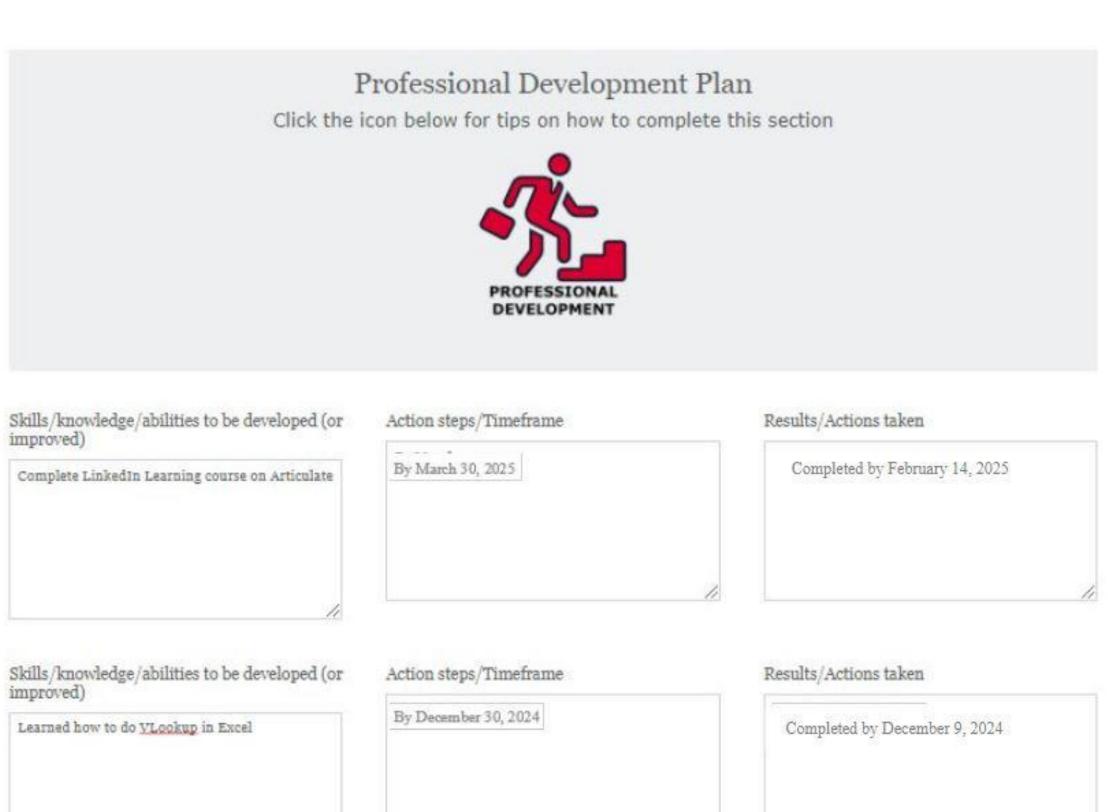
Develops plans to support business unit objectives

Note: Competencies #8 & 9 are for administrators who supervise non-supervisory administrators and staff.

Professional Development Plan



On the RED Form, there is space to enter the steps you have taken to enhance skills/knowledge and abilities during the past year. Identify the skill, the action to be taken and the results i.e., if the action was completed during the past year. Provide this information to your supervisor so they can enter this information on your RED Form. Note: Also, think of additional development opportunities to add to the RED Form for the next year.



Completing the RED Form in Formstack – Self-Assessment

For tips on how to write the self-assessment, click on the arrow labeled **End of Performance**Cycle.

In the box labeled **Employee's Self- Assessment**, write how you met each objective. Where possible, provide data to support how well you met the objective. Also, address how well you met each one of St. John's competencies.

Employee's Self-Assessment

For instructions, click on an icon for the relevant stage of the performance cycle below to learn more.



Employee's Self-Assessment

Objective #1 — Design and Delivery of Training Programs - From June 1, 2022, to May 31, 2023, a total of xxxxx faculty, adjuncts, administrators, staff, per diems and students received training in the programs sponsored by Human Resources. Of the xxxxx trained, xxxx completed the training in Canvas, xxx completed the online Information Technology training, and the remaining were trained through a combination of in-person and webinar attendance. Slightly more people attended the programs via the webinar format, supporting the need to continue to offer training via webinar. During the past fiscal year, a new training program, xxxxx, was developed in anticipation of the University roll out of the program. For those programs facilitated by the Associate Director of Training and Development, the 90% very good/excellent rating was maintained.

As part of the delivery of the training programs, I respond daily to email and phone inquiries from learners regarding Canvas, I troubleshoot issues with Canvas when they arise, and respond to inquiries regarding the completion status of learners' mandatory training requirements.

Competencies

Communication – models a direct, open, respectful communication style both in and outside the classroom. Communicates directly with colleagues and clients to achieve the goals of the department. Is willing to ask questions when needed to move the work projects forward, is not afraid to offer an opinion or to speak up when further information is needed. Communicates the priorities of the department to both the T&D assistant and the student workers. Uses email communications effectively to achieve the work of the department.

Quality of Work - looks to submit a quality work product at all times. Is very mindful of the work the department produces and works hard to ensure that all work products are professional, timely and error free.

Important: Prepare and save your self-assessment in a Word document before copying and pasting into the Formstack RED Form.





Submitting the RED Form to the Supervisor

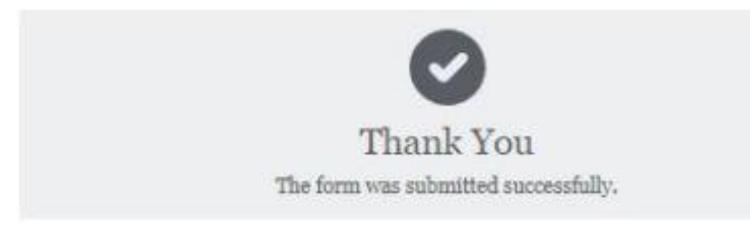
When you are finished with the self-assessment, click on Submit Form to submit the self-assessment to your supervisor.

You will receive confirmation that the form was submitted successfully.





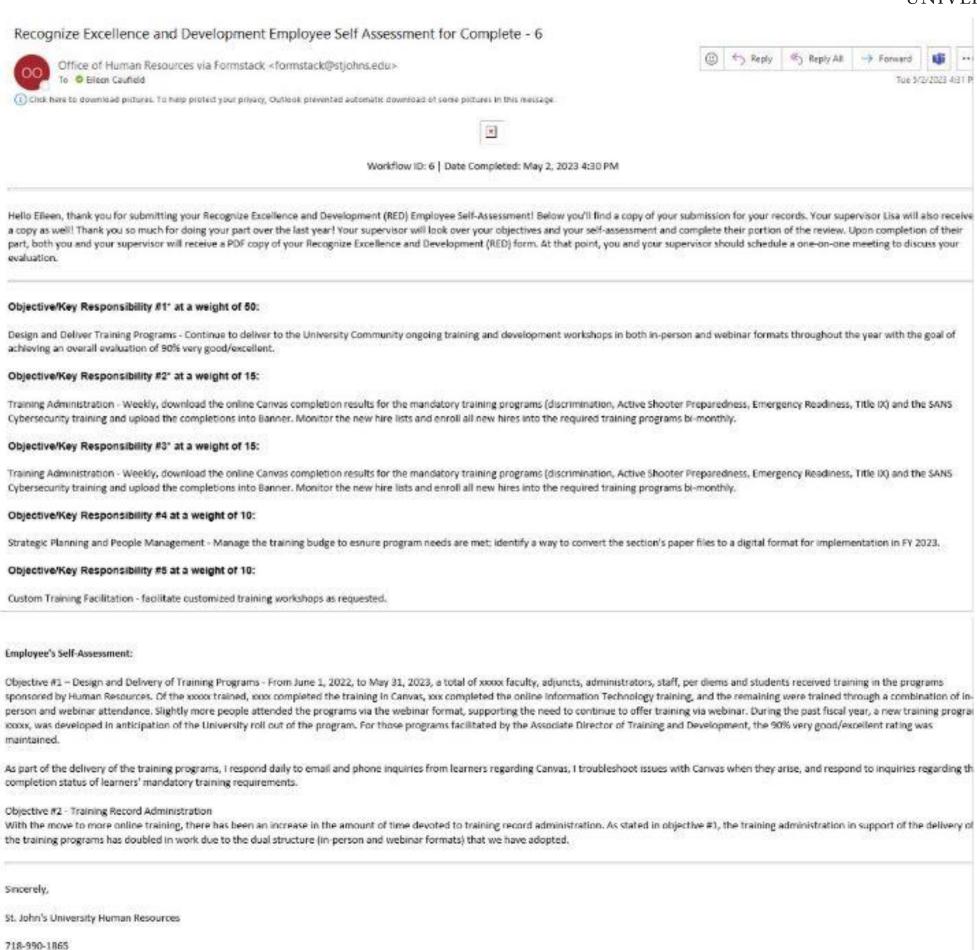




Email Notification that RED Was Sent to Supervisor

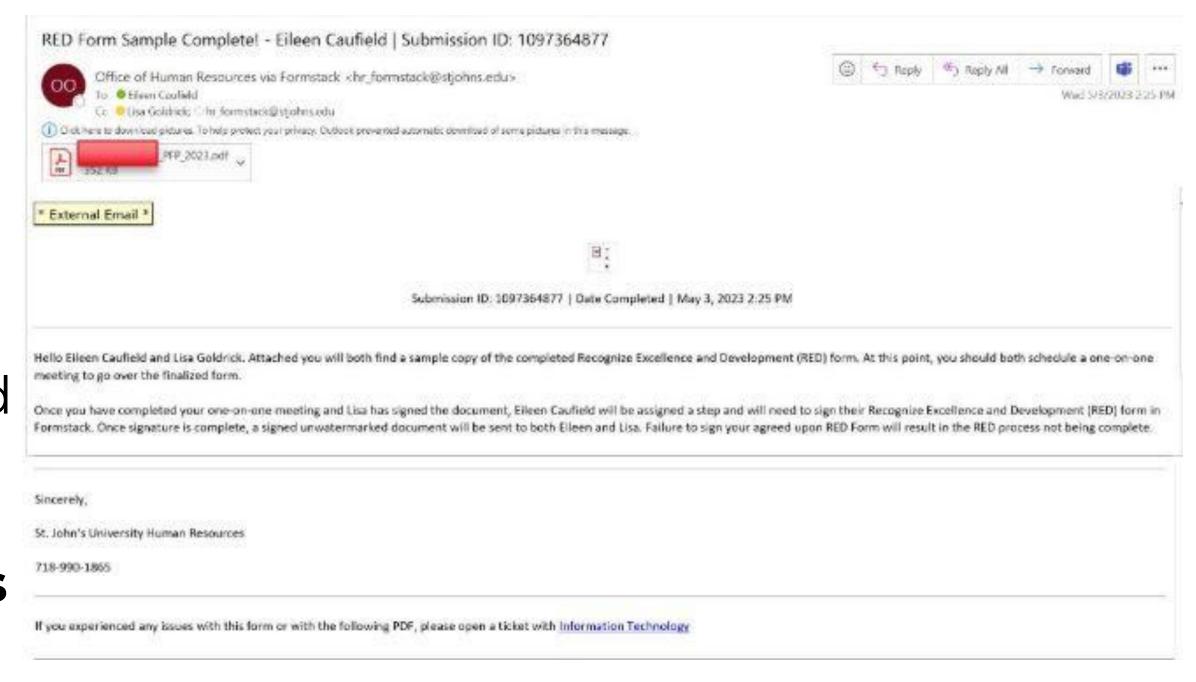


Upon submission of your RED form to your supervisor, you will receive an email from the Office of Human Resources acknowledging completion of your form and informing you that your supervisor has the action to complete their section of the RED Form.



Email notifying employee that supervisor submitted RED

After your supervisor completes the ratings and supervisor's summary and submits the form, Formstack sends you and your supervisor an email that the Supervisor submitted their ratings and narrative to you, their employee, and transmits a sample copy of the **RED Form in PDF** Format.





Sample Copy of RED after Supervisor submits RED Narrative

The sample copy has the **SAMPLE** watermark on the form.

Supervisors are required to schedule a meeting with their direct reports to discuss the RED Form.

Recognize Excellence and Development (RED) Revised 4/4/2023 Employee's Name: Eileen Caufield Supervisor's Name: Lisa Goldrick Associate Director, Training & Development goldricl@stiohns.edu Human Resources Training & Development Objectives/Key Responsibilities - 60% overall weighting Rating/Weight #1 Objective/Key Responsibility Design and Deliver Training Programs - Continue to deliver to the University Community ongoing Weighting: 50% training and development workshops in both in-person and webinar formats throughout the year with the goal of achieving an overall evaluation of 90% very good/excellent. training programs (discrimination, Active Shooter Preparedness, Emergency Readiness, Title IX) and the Weighting 15% SANS Cybersecurity training and upload the completions into Banner. Monitor the new hire lists and enroll all new hires into the required training programs bi-monthly. Weighting 15% members pursuing the Equity & Inclusion Certificate during the fall and spring semesters. Identify. Identify sources for inclusion in an anti-racism curriculum. Strategic Planning and People Management - Manage the training budge to esnure program needs are met; identify a way to convert the section's paper files to a digital format for implementation in FY Weighting 10% Custom Training Facilitation - facilitate customized training workshops as requested Weighting 10% 100% OVERALL YEAR-END RATING SCALE; OBJECTIVES & KEY RESPONSIBILITIES. Competencies – 40% overall weighting Competencies 1. Provide Timely and Excellent Service Shared Ownership/Accountabil EP. 4. Adapting to Change:

SUPERVISOR'S ONLY

OVERALL YEAR-END RATING: COMPETENCIES /ST. JOHN'S MISSION AND VALUES AT WORK



FD

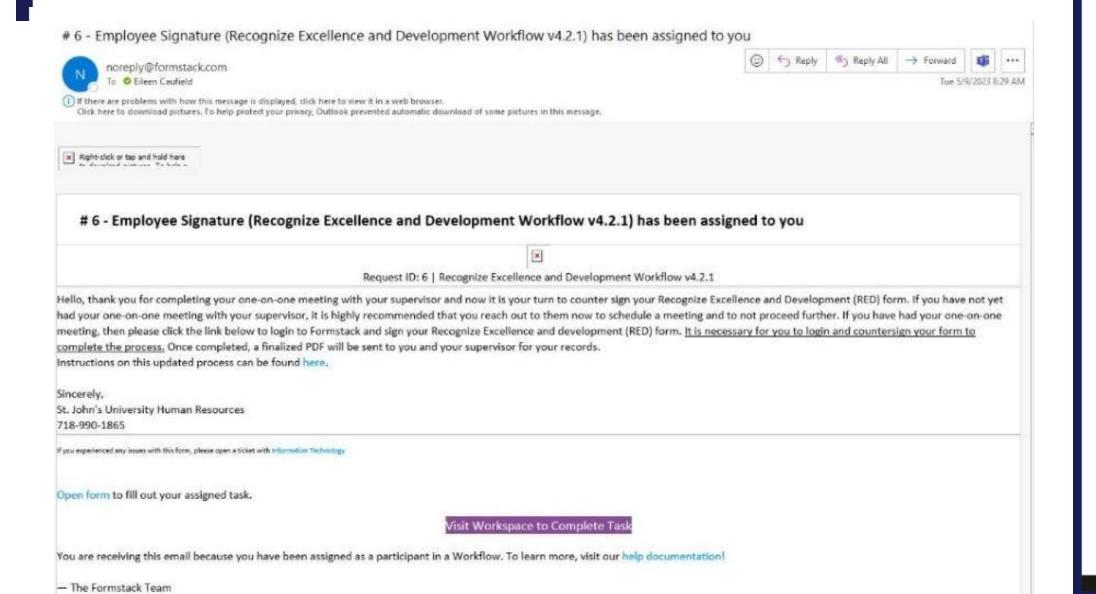
EP

. Collegiality and Teams

After Review Meeting has been held – Employee Signature Required



After the one-on-one meeting is held, supervisor signs the employee's RED Form, and the employee receives a workflow assignment requesting their signature on the RED.



The employee needs to access the Formstack Workspace by clicking on Visit Workspace to Complete Task to sign the employee's RED Form.

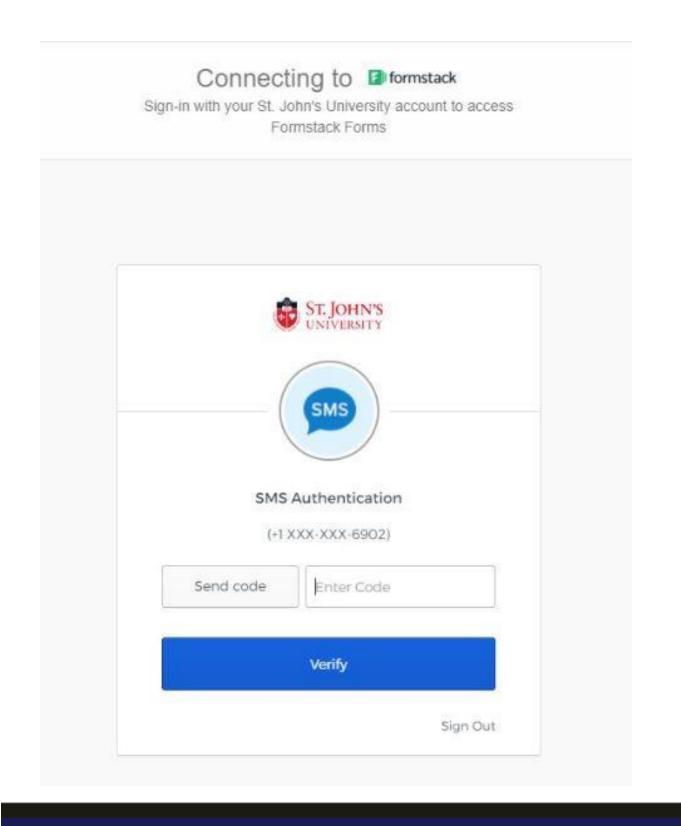
Or, you can access the Workspace by clicking on the Formstack tile from the dashboard.

formstack

Formstack

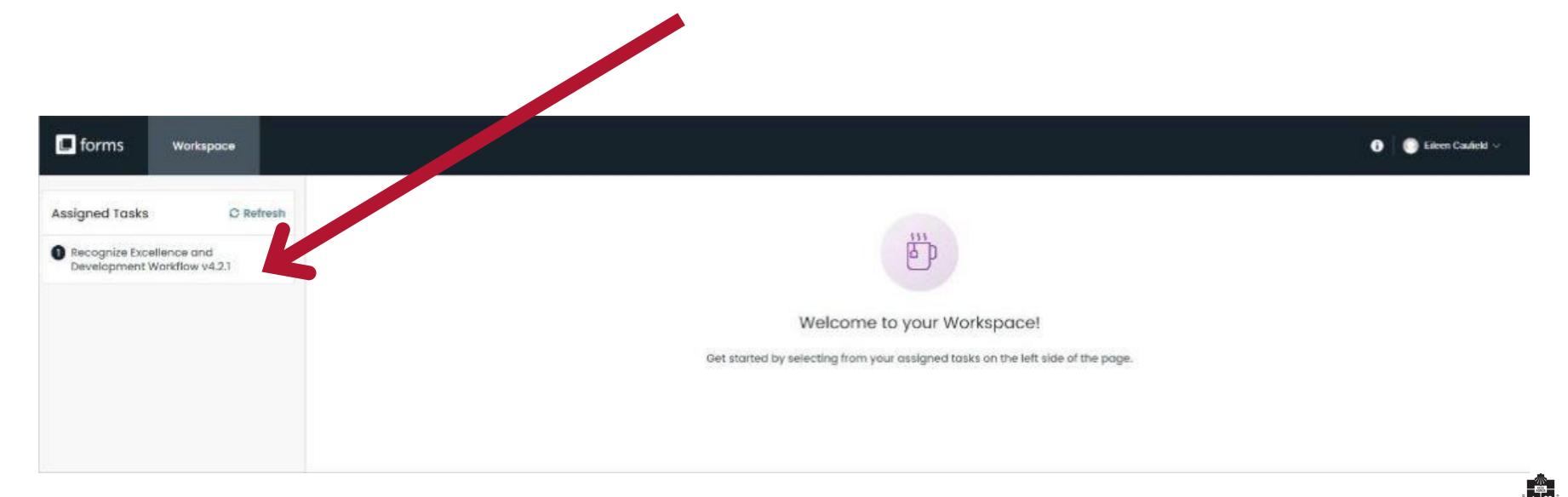
You may be asked to provide a two-factor authentication code in order to access the Formstack Workspace.

Click on Send code, enter the code and click on Verify.

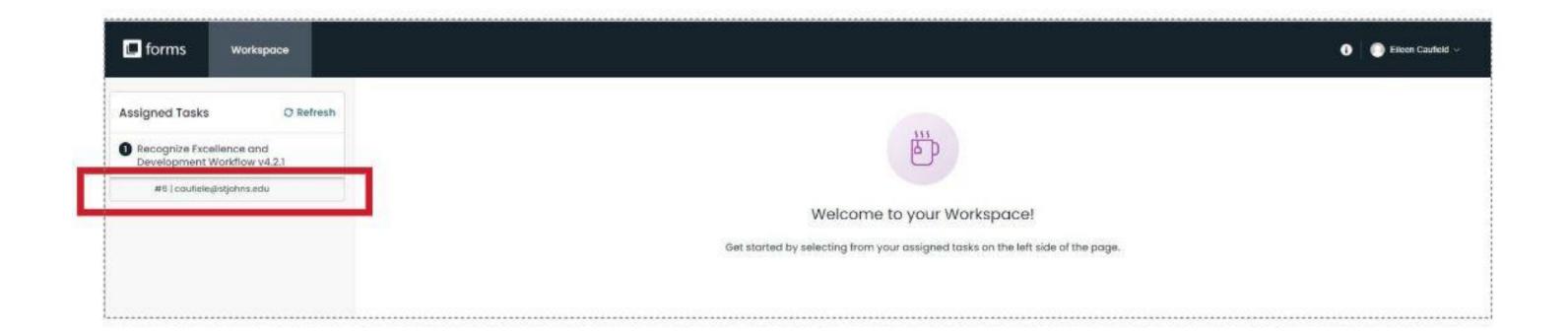




Click on Recognize Excellence and Development Workflow from the Formstack Workspace.



Click on the Workflow # and email address that corresponds to your RED Form.





Before you can access the RED Form, you may be asked to accept Formstack's Terms of Service.

- 1. Check the box that states, "You have read and agree to all of the above."
- 2.Click on Proceed to your account

Terms of Service Agreement

Please click to open and read the Formstack Formstack
Privacy Policy, Software Services Agreement, and
Acceptable Use Policy. This is required before you can
proceed to your Formstack account.

Please note that if you have a specifically negotiated Master Services Agreement with Formstack, the executed Agreement shall prevail.

You have read and agree to all of the above

Proceed to your account



Notice the workflow

While on the screen that displays your RED Form, click on Open Form to open-up the RED Form.

is identifying the step as the employee signature Assigned Workflow 1 of 1 > >> ATTENTION: You Cannot Save This Form Please note that you cannot save your progress on this form. Once you leave or close the form, any unsaved information will be lost. Recognize Excellence and Development (RED) Employee Information For instructions, click on an icon for the relevant stage of the performance cycle below to learn more.



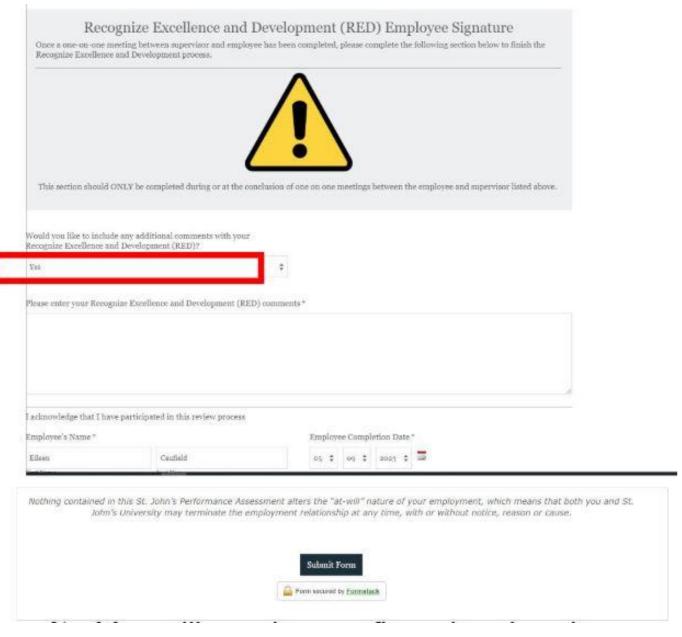


Scroll through the RED Form until you arrive at the Employee Signature section.

Note: At this point you have the option to enter additional comments if you do not agree with the supervisor's comments or wish to provide an additional explanation ir response to supervisor's comments.

If you wish to add comments,

- 1. Select **Yes** in response to the question that asks for additional comments
- 2. Enter comments in the text box
- 3. Enter First Name, Last Name, Date of Employee Completion (Signature)
- 4.Click on Submit Form.

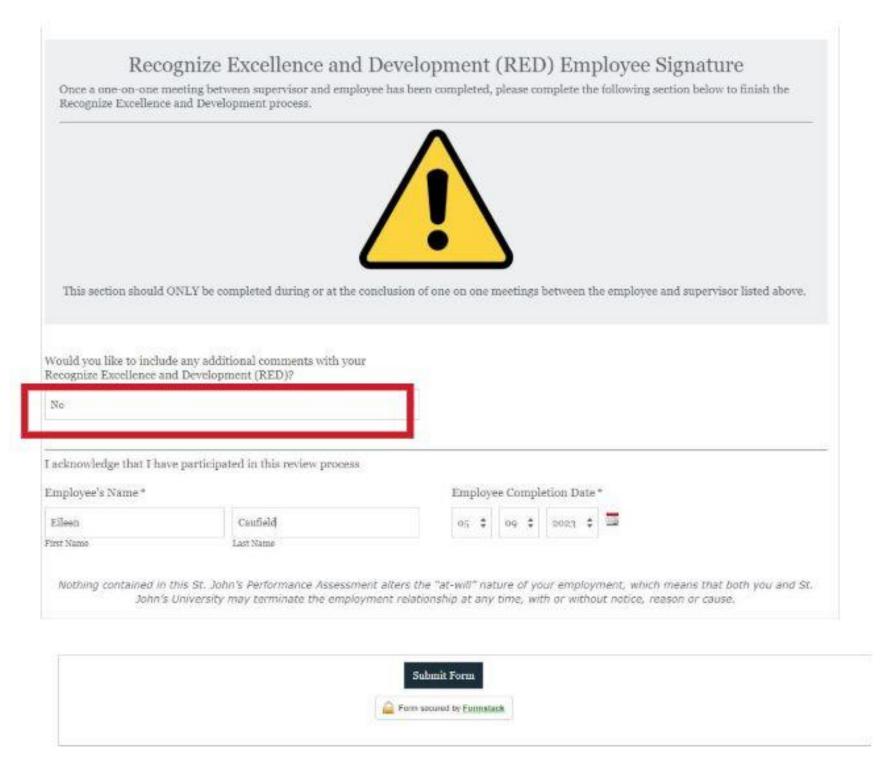


Result: You will receive confirmation that the form was submitted.

If you have no additional comments to make, select **No** in response to the question that asks if you would like to include additional comments,

- 1. Enter **First Name, Last Name,** and **Date** when you complete the form.
- 2. Click on Submit Form.

Result: You will receive confirmation that the form was submitted.





Email Received Transmitting Final Copy of RED

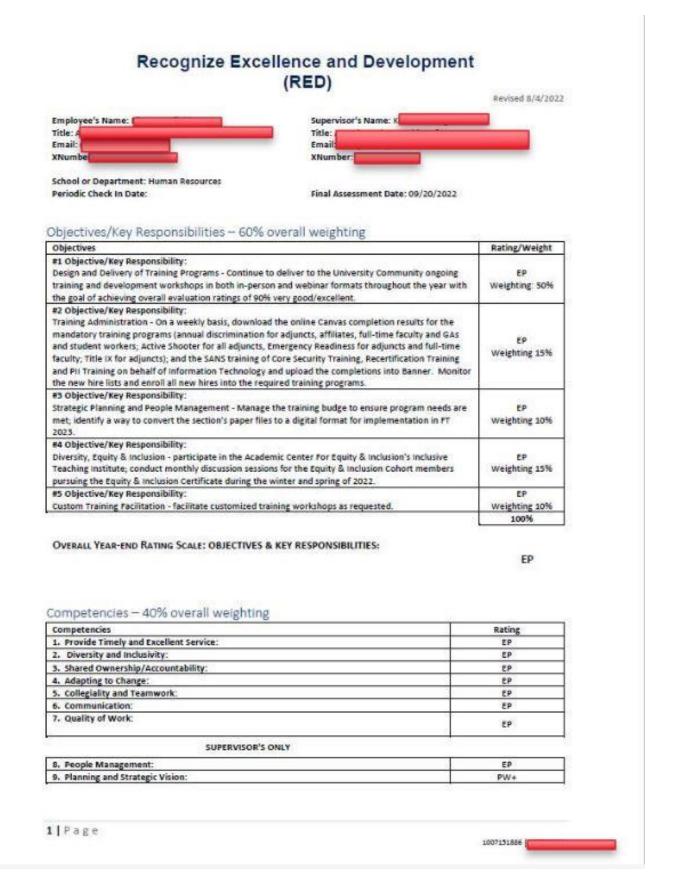
After you sign and submit the RED Form, Formstack sends to both the supervisor and you, the employee, an email notifying you that the process has been completed and Formstack transmits a final copy of the RED to both you and your supervisor.

(3)	← Reply	≪ Reply All	→ Forward Tue 5/	9/2023 8:
ent (RED) form. We th	ank you for p	partaking in the R	lecognize Excell	lence an
	38 AM	38 AM	38 AM	Tue 5/



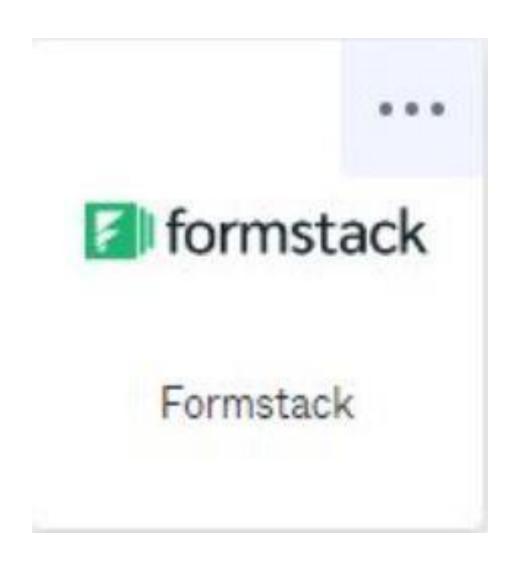
In addition to sending a copy of the RED form to the employee and supervisor, copies are also sent to Human Resources and uploaded to Banner Xtender.

We recommend that you download a copy of the PDF RED Form and maintain it for your records.





Using Formstack to Complete RED Forms for Direct Reports

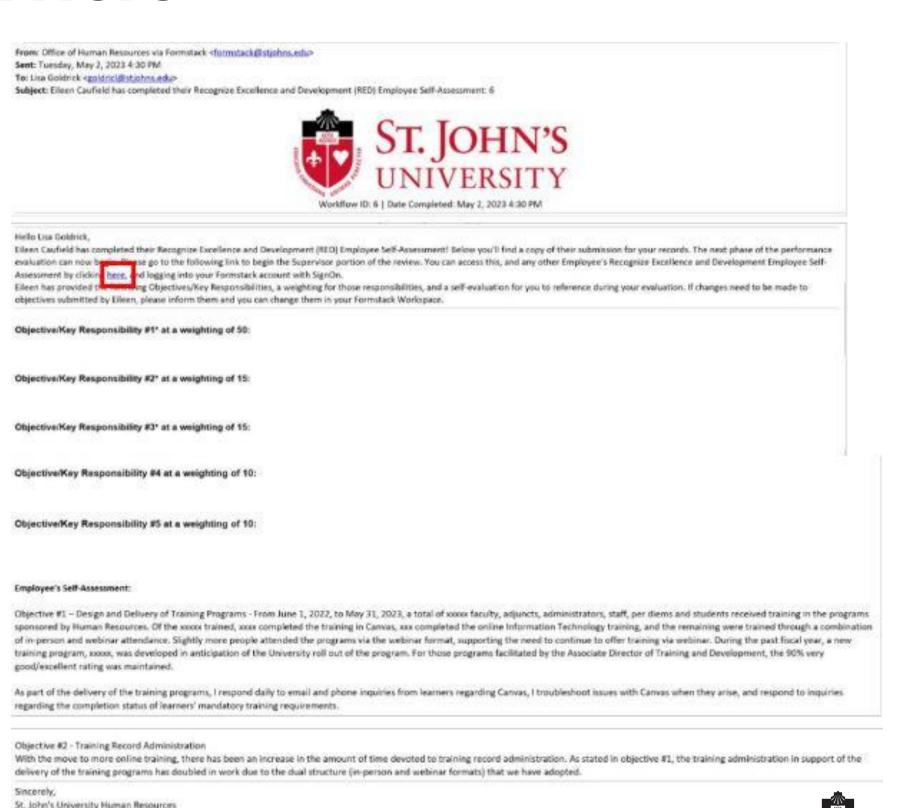


718-990-1865

If you experienced any source with this form, place a open a bourt with <u>Information Technology</u>

When a direct report submits a completed self-assessment, you will receive an email from the Office of Human Resources informing you that a RED Form has been submitted. You can click on the word **here** in the email to login into your Formstack account.

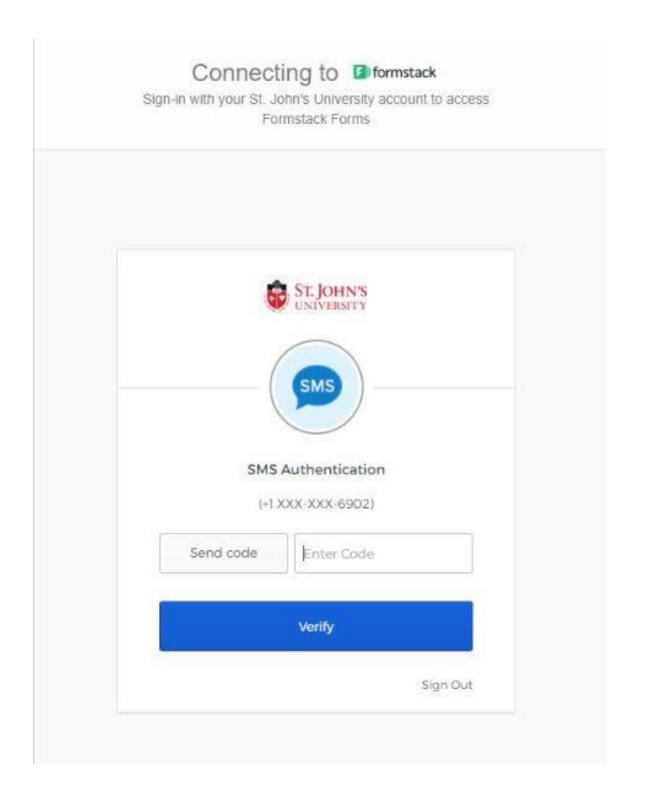
Important: Note the Workflow ID# that appears in the email (#6 in the illustration). You will need to select this number in the Formstack Workspace to open-up the employee's RED Form. New this year, the employee's email address will appear next to the Workflow # but not the employee's name.



UNIVERSITY

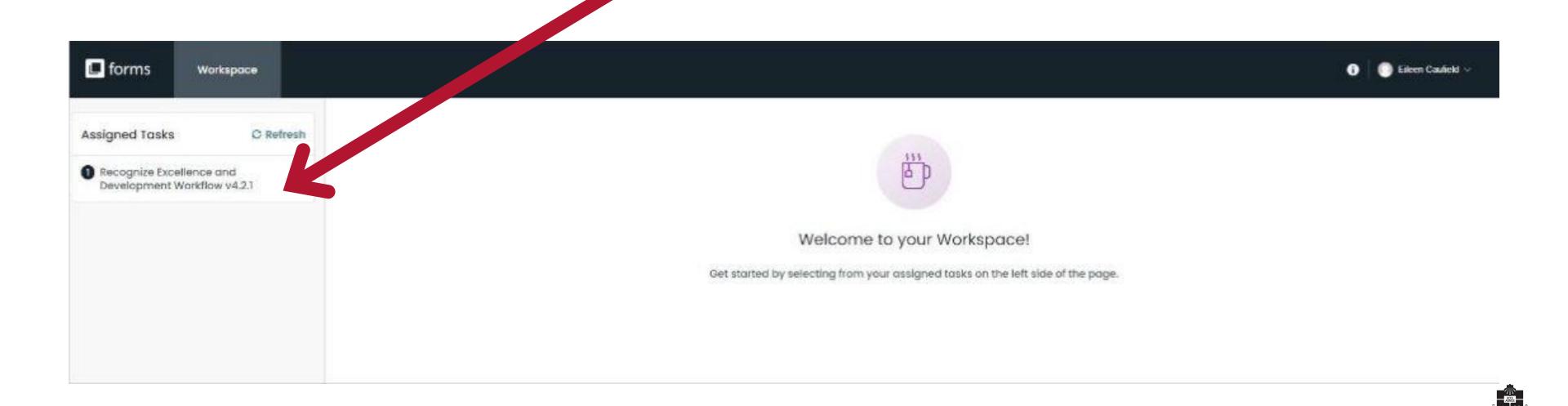
You may be asked to provide a two-factor authentication code in order to access the Formstack Workspace.

Click on Send code, enter the code and click on Verify.

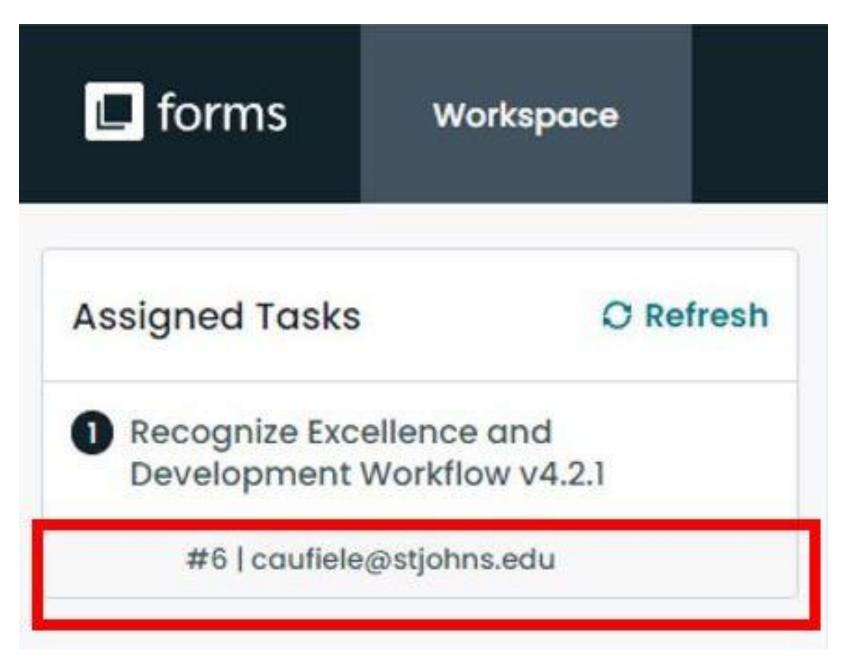




Click on Recognize Excellence and Development Workflow from the Formstack Workspace.



Click on the # of the assessment associated with the direct report that completed the RED Form. **Note**: Click on **#6** since that is the number of the workflow that was contained in the email from HR. This year, the employee's email address is associated with the workflow #.





Terms of Service Agreement

Privacy Policy, Software Services Agreement, and Acceptable Use Policy. This is required before you can proceed to your Formstack account.

Please note that if you have a specifically negotiated Master Services Agreement with Formstack, the executed Agreement shall prevail.

You have read and agree to all of the above

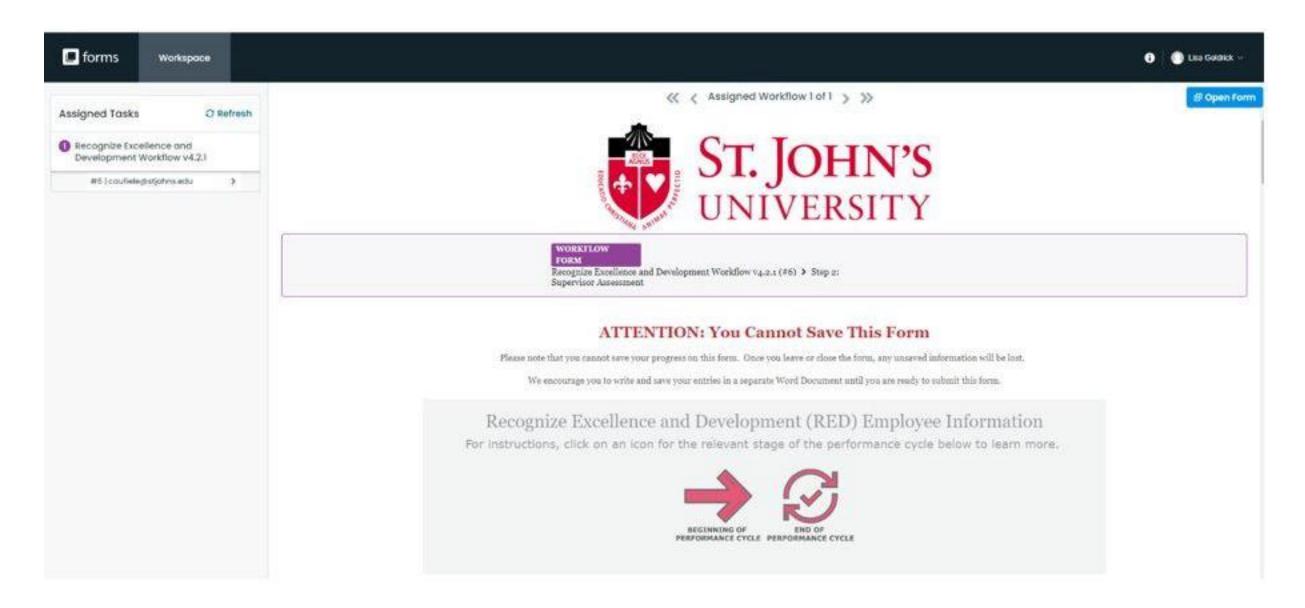
Proceed to your account

Before you can access the employee's RED Form, you will be asked to accept Formstack's Terms of Service.

- 1. Check the box that states, "You have read and agree to all of the above."
- 2.Click on Proceed to your account.



The RED Form for the direct report is displayed on the screen. Click on Open Form (upper right of the screen).



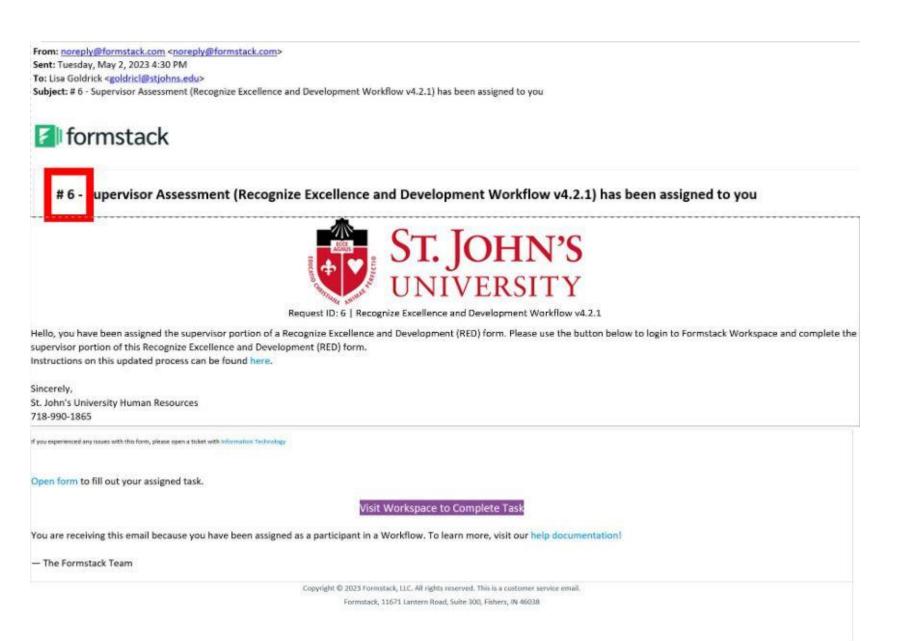


View the direct report's RED Form and scroll through the form to add your ratings and narrative. **Note**: The employee portion of the RED Form will appear grayed out. **You cannot edit what the employee entered.**

		ATTENTION: You Ca	nnot Save This Form		
	Please note that you o	annot save your progress on this form. Once	you leave or close the form, any unsaved in	nformation will be lost.	
	We encourage	you to write and save your entries in a separa	ate Word Document until you are ready to s	ubmit this form.	
Fo	-	xcellence and Develops c on an icon for the relevant st BEGINNING OF PERFORMANCE CYCLE			
Please co	omplete all infor	mation below:			
Employee's Name *		Employee's Title *	St. John's University Employee	Employee X-Number*	
Eileen	Caufield	Associate Director, Training & Develo			
First Name	Last Name		caufiele@stjohns.edu		
School or D∈	-partment *	Periodic Check In Date			
Human Resou	irces Training & Develo				



When a direct report submits a completed self-assessment, you will receive an email from Formstack notifying you that a RED Form has been assigned to you. However, in the email from Formstack, the name of the direct report does not appear. You can open the RED Form one of two ways: (1) Click on Open Form or (2) Click on Visit Workspace to Complete Task. The instructions on the following slides are for Visit Workspace to Complete Task, which is an easier way to access the form than the Open Form option.

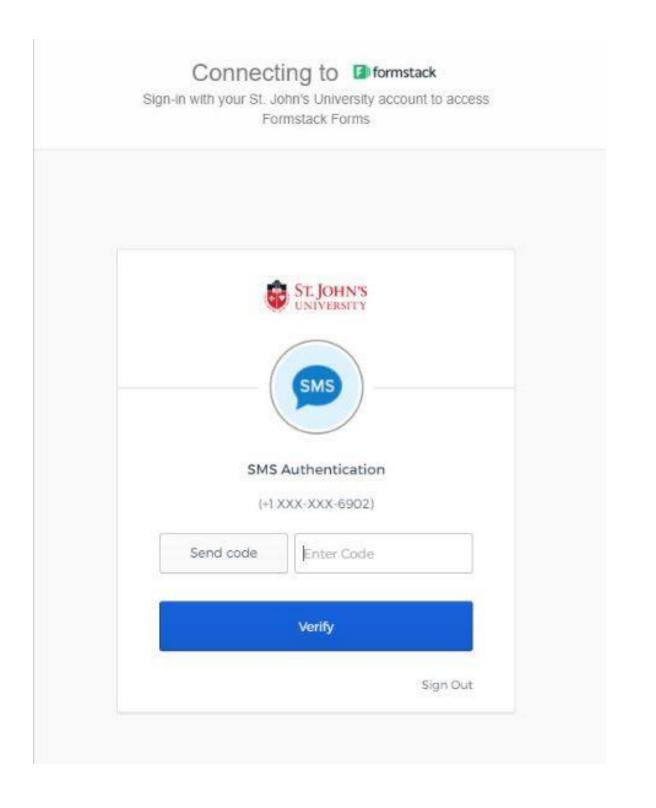


Note: #6 in the red box indicates the number Formstack assigned to the direct report who completed the form. This number correspond s to the number of the assessment that has been assigned YOU.

UNIVERSITY

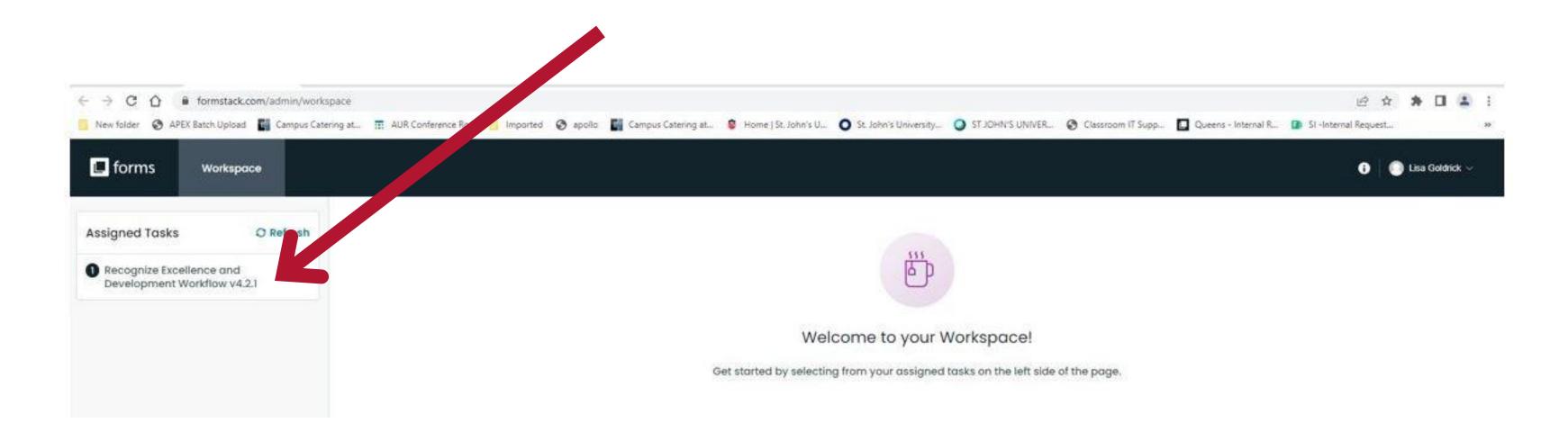
You may be asked to provide a two-factor authentication code in order to access the Formstack Workspace.

Click on Send code, enter the code and click on Verify.



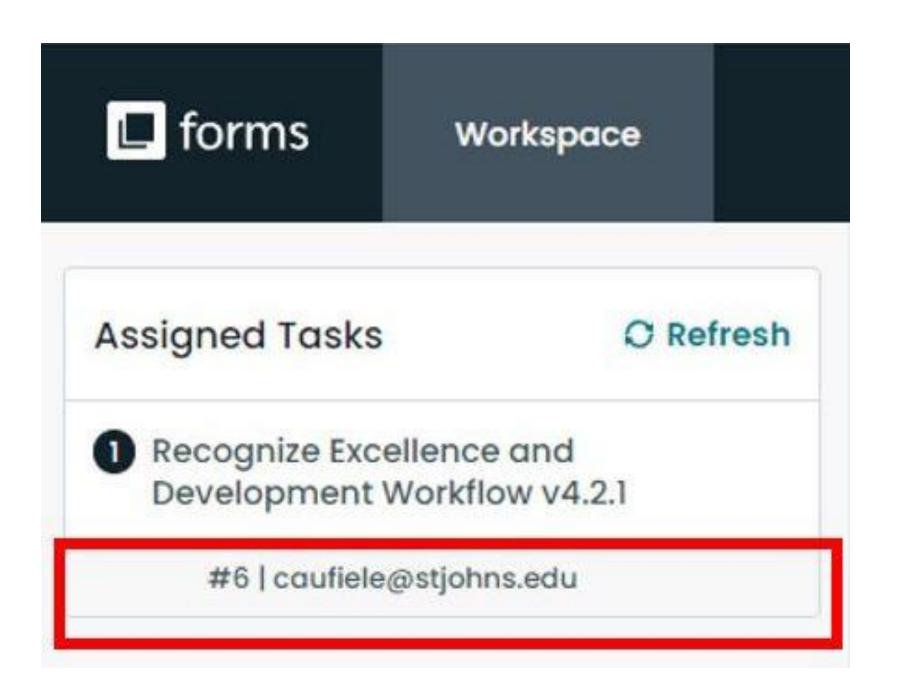


Click on Recognize Excellence and Development Workflow v4.2.1 from the Formstack Workspace.





Click on the # of the assessment associated with the direct report that completed the RED Form. **Note**: Click on **#6** since that is the number of the workflow and request ID# that was contained in the email from Formstack. **Note**: New this year, the employee's email address appears next to the Workflow # associated with their RED Form.





Before you can access the employee's RED Form, you will be asked to accept Formstack's Terms of Service.

- 1. Check the box that states, "You have read and agree to all of the above."
- 2.Click on Proceed to your account.

Terms of Service Agreement

Please click to open and read the Formstack Formstack

Privacy Policy, Software Services Agreement, and

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You have read and agree to all of the above

Proceed to your account

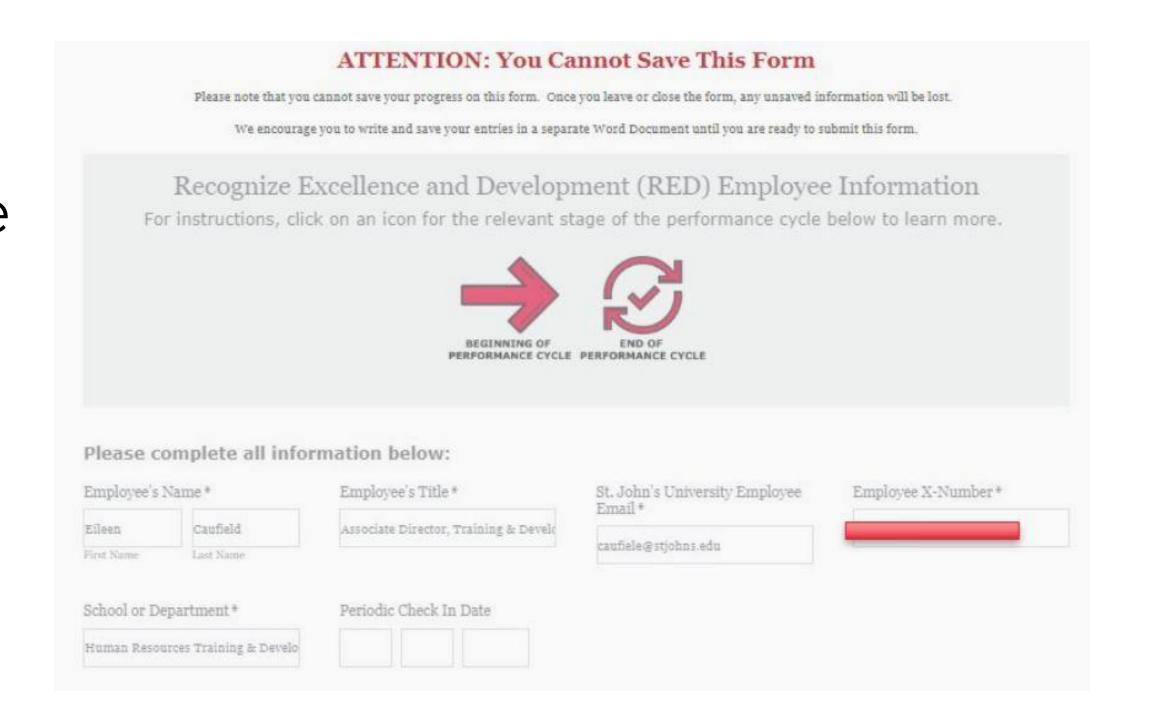


The RED Form for the direct report is displayed on the screen. Click on Open Form (upper right of the screen).





View the direct report's RED Form and scroll through the form to add your ratings and narrative. Note: The employee portion of the RED Form will appear grayed out. You cannot edit what the employee entered.





Completing the RED Form for a Direct Report



Adding Supervisor's Personal Information

Human Res.

If your department is not listed, please select "Other Department" at the bottom of

On the direct report's RED Form, you will be asked to enter your personal information, that is, your

- first and last name,
- position title,
- email address (you will be asked to confirm your email address)
- XID number
- department (select from the drop-down menu)
- skip the periodic check-in date
- enter the date of the assessment, for the year-end assessment enter 05/31/yyyy.

Note: If you click on the images for the Beginning of Performance Cycle, End of Performance Cycle and Final Assessment, you will be brought to the instructions for each of those phases.

Recognize Excellence and Development (RED) Supervisor Information

For instructions, click on an icon for the relevant stage of the performance cycle below to learn more.

Please complete all information below: Supervisor's Name * Supervisor's Title * Supervisor's Email * Supervisor X-Number * goldricl@stjohns.edu Goldrick Assoc. Director Lisa First Name Confirm Supervisor's Email * goldricl@stjohns.edu Please enter your St. John's University email address School or Department * Periodic Check In Date Final Assessment Date



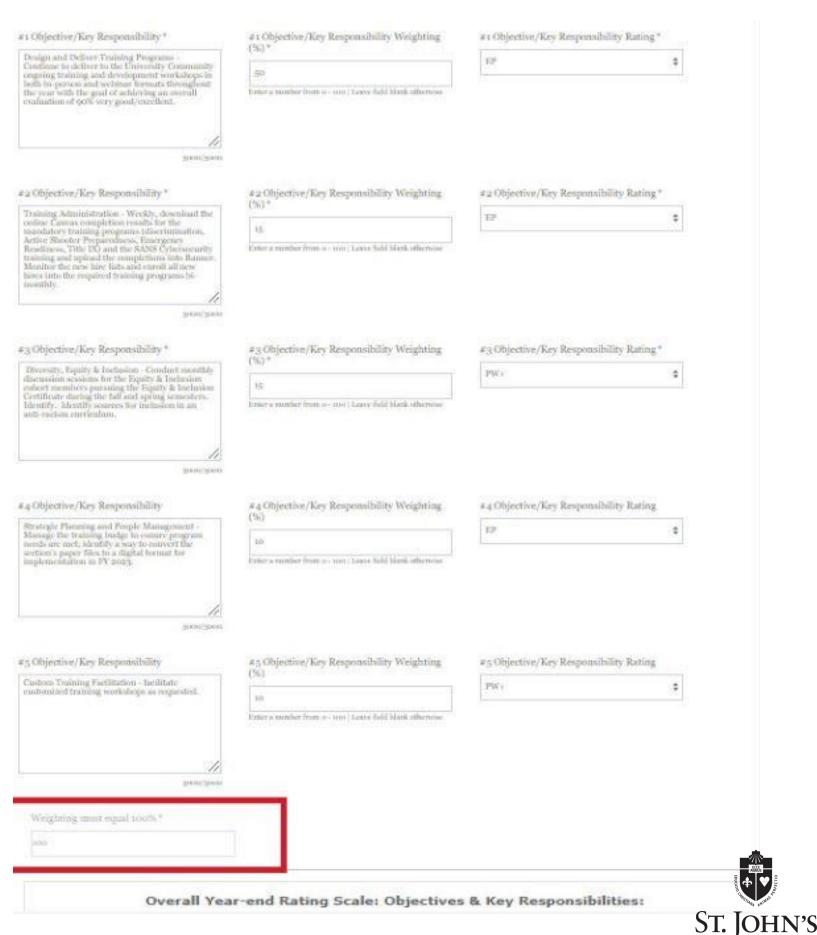
Entering Objectives Weighting & Rating

For each of your direct report's objectives, enter the weighting of the objective and your rating on it. **Note**: The weighting must equal 100%.



Reminder: The system will automatically assign a rating based on the weight of the objective and the rating. In this example a rating of **EP** is assigned.

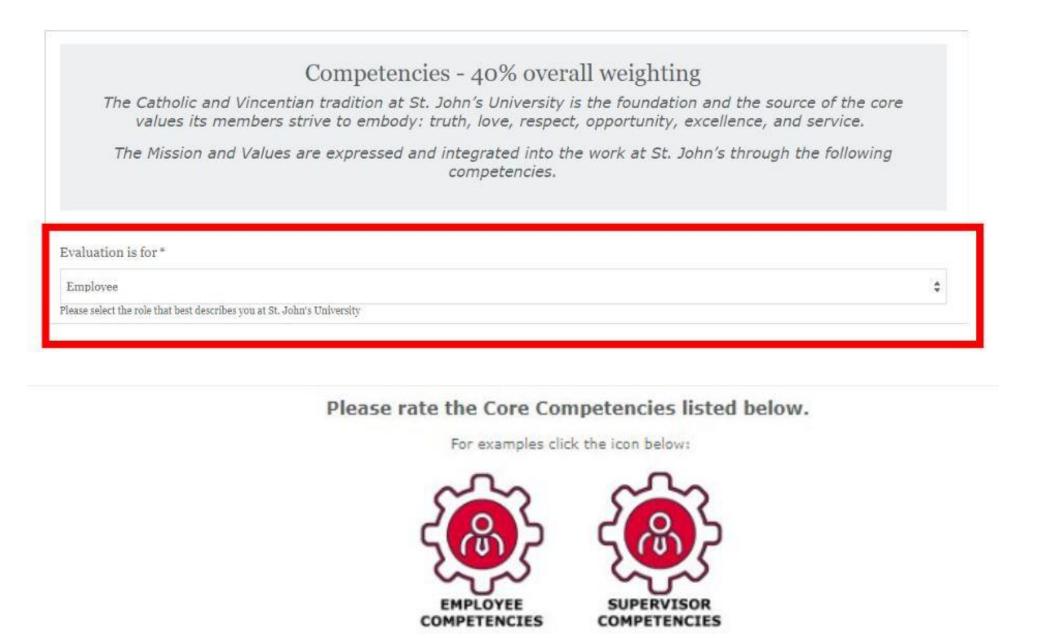
Note: If you click on the images for the Beginning of Performance Cycle and Rating Descriptions, you will be brought to the instructions for each of those phases.



UNIVERSITY

Completing the Competency Section

For the competency section, you must identify if the direct report is an employee or supervisor. Why? There are different sets of competencies for employees and supervisors.



Note: Click on Employee Competencies for a description of each of the competencies.



Completing the Competency Section

Enter the rating for each competency. The system will automatically assign an overall rating for the competency section based on your rating on each competency.

	Please select a rating for Timely and Excellent Service; *		5. Collegiality and Teamwork:	Please select a rating for Collegiality and Teamwork*	
1. Provide Timely and Excellent Service:	EP	\$	Works collaboratively and respectfully within and across departments.	PW	\$
2. Diversity and Inclusivity:	Please select a rating for Diversity and Inclusivity: *				
Demonstrates the ability to communicate across differences to create a	PW+		6. Communication:	Please select a rating for Communication *	
collaborative, collegial, and caring community. Actively seeks and considers perspectives and experiences from people different from oneself.			Communicates clearly, concisely, and respectfully in all interactions.	PW+	*
3. Shared Ownership/Accountability:	Please select a rating for Shared Ownership/Accountability*		7. Quality of Work:	Please select a rating for Quality of Work *	1720
Understands and takes responsibility for individual role in achieving department/university-wide objectives.	PW+	‡	Provides accurate complete products and services	PW+	ç
			Overall Year-end Rating Scale: Competend	ies / St. John's mission and values at work:	
4. Adapting to Change:	Please select a rating for Adapting to Change *		DY	N_{\pm}	- 1
Demonstrates resiliency. Maintains effectiveness when faced with changes in direction, priorities, schedules, and responsibilities.	PW	\$		* * .	



Overall Rating

The Final Rating for both the objective and competency sections is automatically calculated by Formstack.



Professional Development Plan

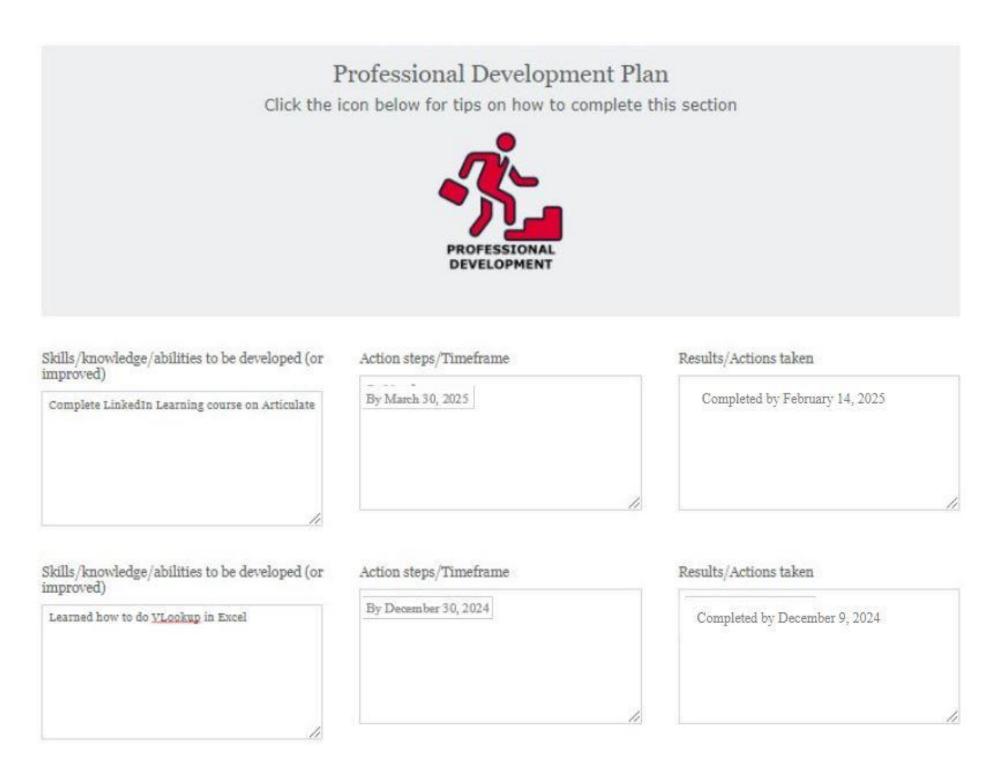
Purpose: To provide employees with an opportunity for professional growth and to assist those who may be struggling with recommendations for ways to develop needed skills and knowledge.



Note: Click on the **Professional Development** icon to access a description of the Professional Development Plan and its purpose.

Professional Development Plan

On the direct reports' RED Form, enter if the employee completed their Professional Development Plan. Verify that the employee completed the actions within the time frame identified. Also, think of additional development opportunities to add to the employee's RED Form for the next year.



Note: The employee will provide you with information on the development plan completed.



Supervisor's Summary

Supervisors must provide a narrative for any objective or competency rating other than a PW rating. Supervisors must justify a rating of EP, PW+, NI, DNM. However, it is recommended that supervisors address each objective and competency.

Note: Click on the Rating Descriptions for a description of the ratings and behavioral descriptors associated with each rating.

Objectives/Key Responsibilities - 60% overall weighting
Click the relevant icon below for tips on how to complete this section:



Supervisor's Summary

Objective #1 – Design and Develop training – XXXX effectively designed and delivered several new training programs this past year on xxxxx and yyyyy. Over 100 people were trained in the new programs. XXXX continues to deliver the programs in both the in-person and webinar formats. A total of xxxx number of people completed training.

Objective #2 - Training administration. XXXX Met the objective. They continue to effectively manage the training program.

Competencies

Timely and Excellent Service - XXXX excels at meeting deadlines and providing service to all staff members.



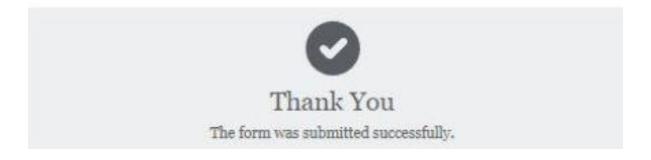
Supervisor's Summary

Submit Form

Upon completion of the Supervisor's Summary, click **Submit Form.**

Result: You will receive confirmation that the form was submitted.



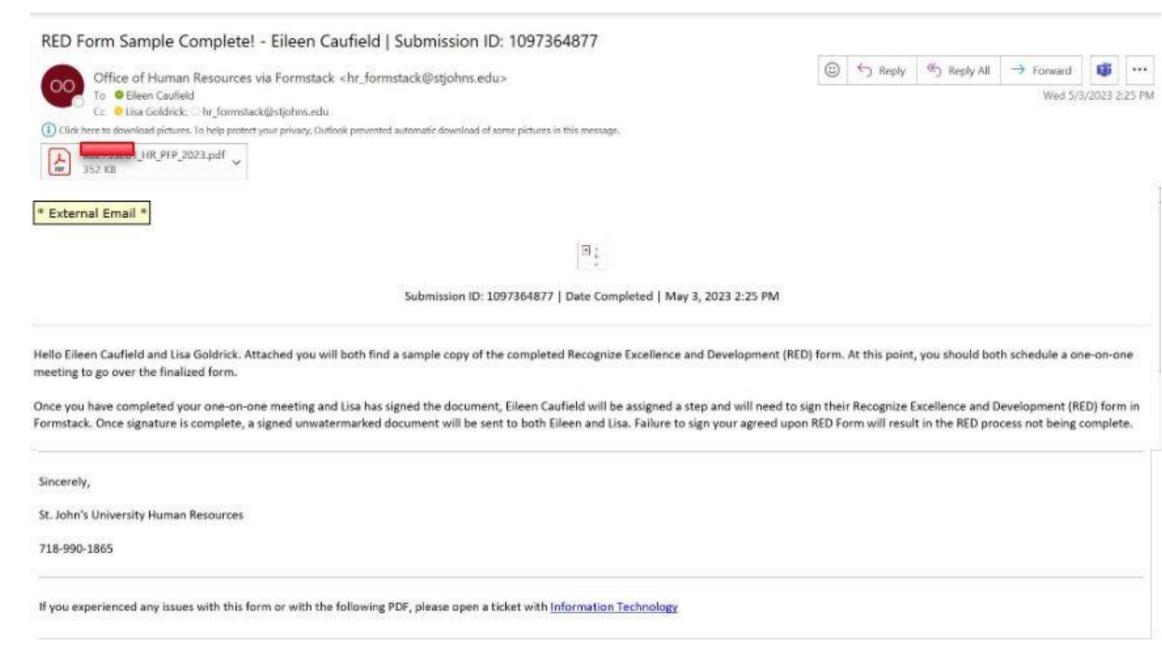


Supervisor's Summary

Upon completion of the Supervisor's Summary, click **Submit Form.**



Formstack sends you and your direct report an email that the Supervisor submitted their ratings and narrative to the employee. Both receive a sample copy of the RED Form.





Sample Copy of RED after Supervisor submit summary

Sample copy of the RED Form contains the **SAMPLE** watermark. You are required to schedule a meeting with your direct report to discuss the RED Form.

Recognize Excellence and Development (RED)

Supervisor's Name: Lisa Goldrick
Title: Director
Email: goldricl@stjohns.edu
XNumber:

ol or Department: Human Resources
odic Check In Date: Final Assessment Date:

Objectives/Key Responsibilities - 60% overall weighting

Objectives	Rating/Weight
#1 Objective/Key Responsibility: Design and Deliver Training Programs - Continue to deliver to the University Community orgoing training and development workshops in both in-person and weblinar formats throughout the year with the goal of achieving an overall evaluation of 90% very good/excellent.	EP Weighting: 50%
#2 Objective/Key Responsibility: Training Administration - Weekly, download the online Canvas completion results for the mandatory training programs (discrimination, Active Shooter Preparedness, Emergency Readiness, Title IX) and the SANS Cybersecurity training and upload the completions into Banner. Monitor the new hire lists and enroll all new hires into the required training programs bi-monthly.	EP Weighting 15%
#3 Objective/Key Responsibility: Diversity, Equity & Inclusion - Conduct monthly discussion sessions for the Equity & Inclusion cohort members pursuing the Equity & Inclusion Certificate during the fall and apring semesters. Identify. Identify sources for inclusion in an anti-racism curriculum.	PW+ Weighting 15%
#4 Objective/Key Responsibility: Strategic Planning and People Management - Manage the training budge to esnure program needs are met; identify a way to convert the section's paper files to a digital format for implementation in FY 2023.	EP Weighting 10%
#5 Objective/Key Responsibility: Custom Training Facilitation - facilitate customized training workshops as requested.	PW+ Weighting 10%
	100%

OVERALL YEAR-END RATING SCALE: OBJECTIVES & KEY RESPONSIBILITIES

Competencies - 40% overall weighting

Competencies	Rating
Provide Timely and Excellent Service:	EP
2. Diversity and Inclusivity:	EP .
3. Shared Ownership/Accountability:	EP
4. Adapting to Change:	EP
5. Collegiality and Teamwork:	EP
6. Communication:	EP
7. Quality of Work:	EP EP

SUPERVISOR'S ONLY

8. People Management:		A Dept. and
9. Planning and Strategic Vision:	AVE BY	District Control

OVERALL YEAR-END RATING: COMPETENCIES /ST. JOHN'S MISSION AND VALUES AT WOR

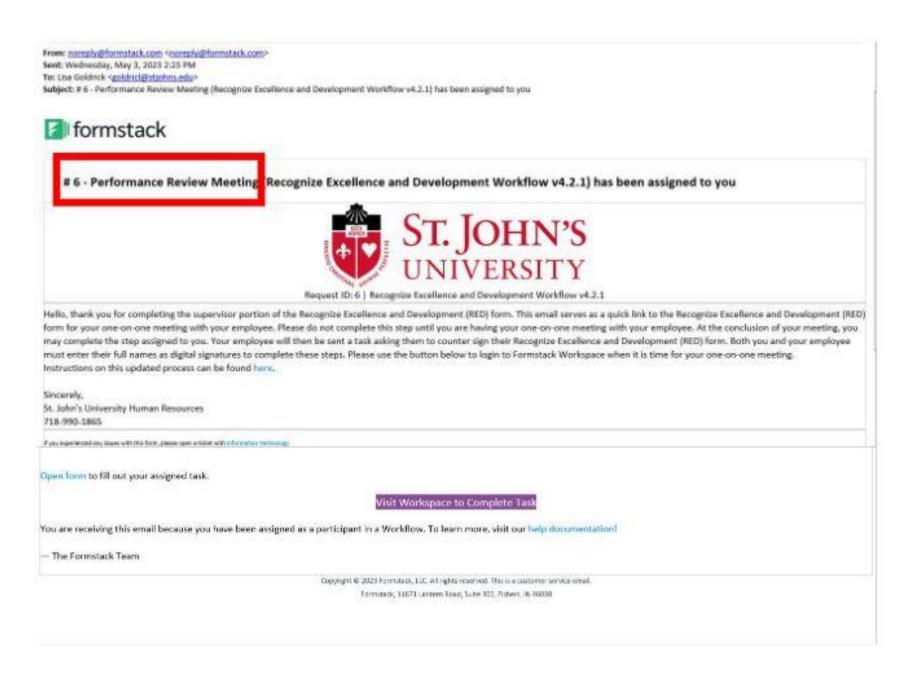
EP





Notice that a Review Meeting has been assigned

After the supervisor submits the RED Form to the employee, Formstack sends to the supervisor an email notifying them that they have an additional workflow to complete (oneon-one meeting with employee). The workflow, in this case the **Performance Review** Meeting, will remain open until both the supervisor & employee sign the RED Form.



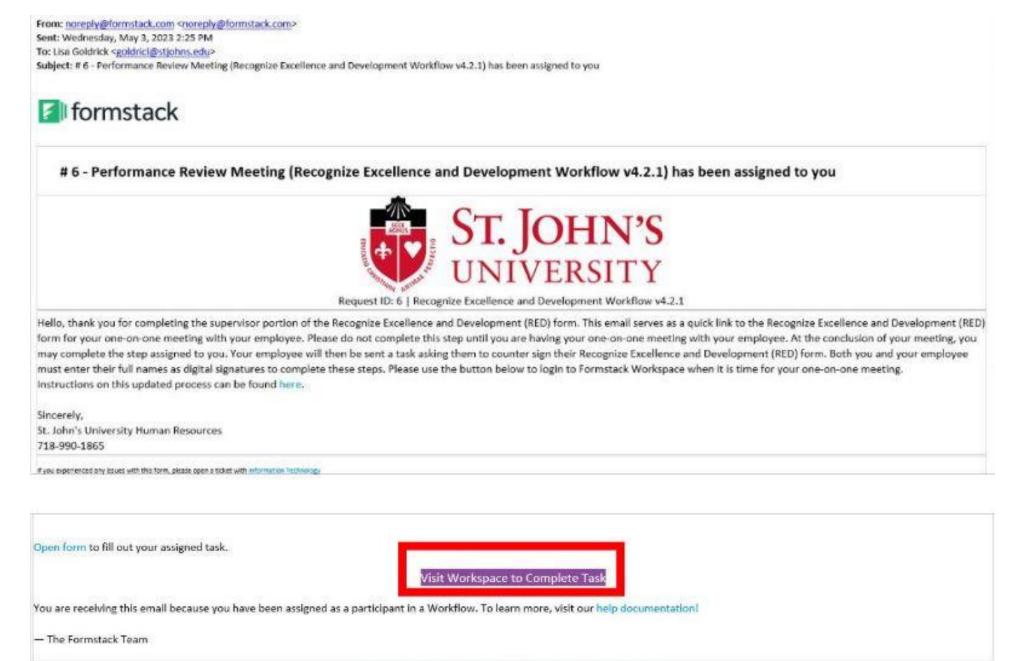


Notice that a Review Meeting has been assigned

After the meeting, the supervisor needs to access the **Formstack Workspace** by clicking on **Visit Workspace** to **Complete Task** to sign the employee's RED Form.

Note: One can access the Workspace by clicking on the Formstack tile from the dashboard.

Log into Formstack and access the Workflow ID# (6) assigned to the direct report.



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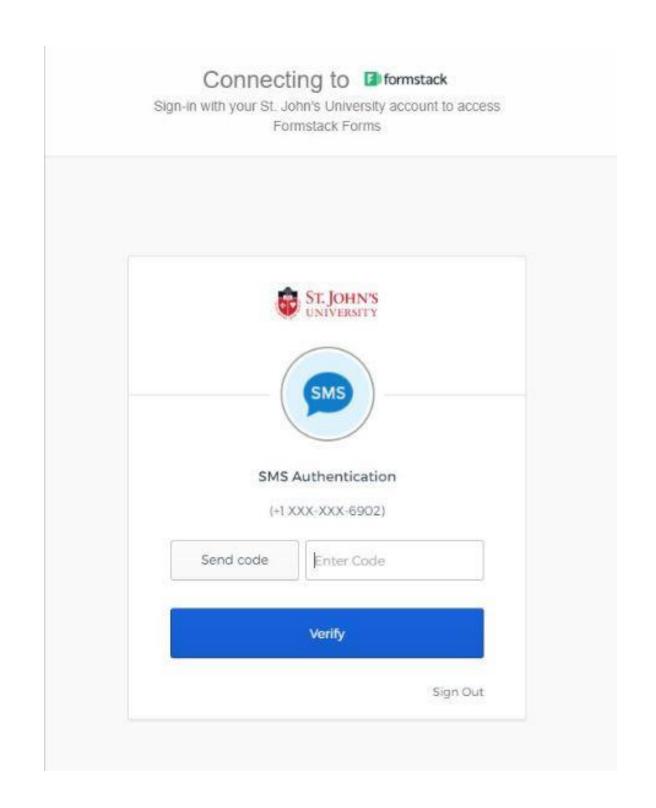
Formstack, 11671 Lantern Road, Suite 300, Fishers, IN 46038



Logging into Formstack to Sign the RED Form

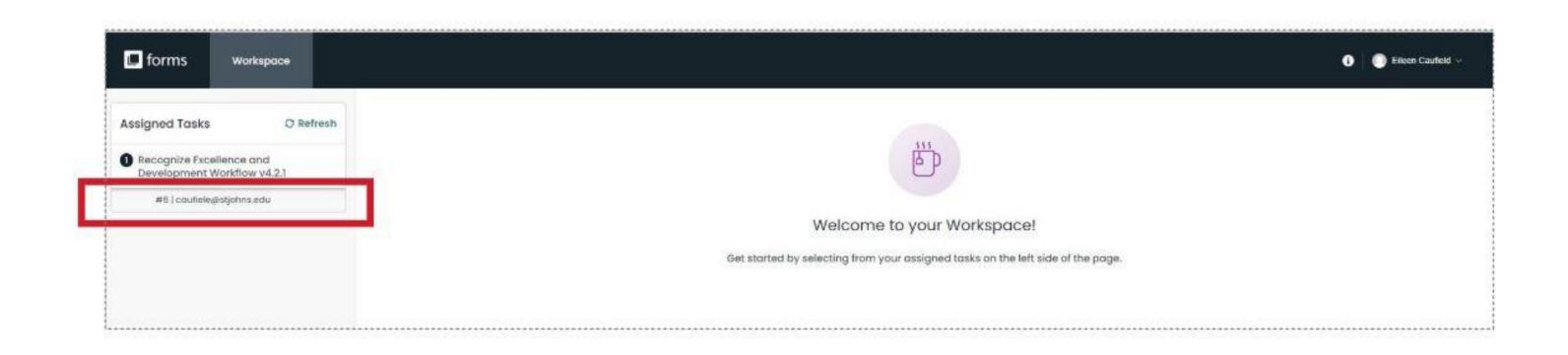
You may be asked to provide a two-factor authentication code in order to access the Formstack Workspace.

Click on Send code, enter the code and click on Verify.



Accessing Employee's RED Form via Formstack Email: Option #2 Visit Workspace to Complete Task

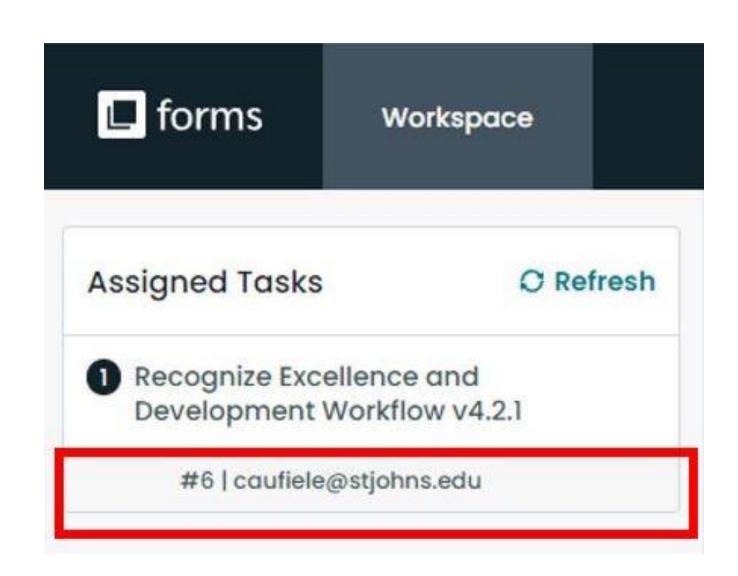
Click on Recognize Excellence and Development Workflow from the Formstack Workspace.



Accessing Employee's RED Form via Formstack Email: Option #2 Visit Workspace to Complete Task

Click on the # of the assessment associated with the direct report that completed the RED Form.

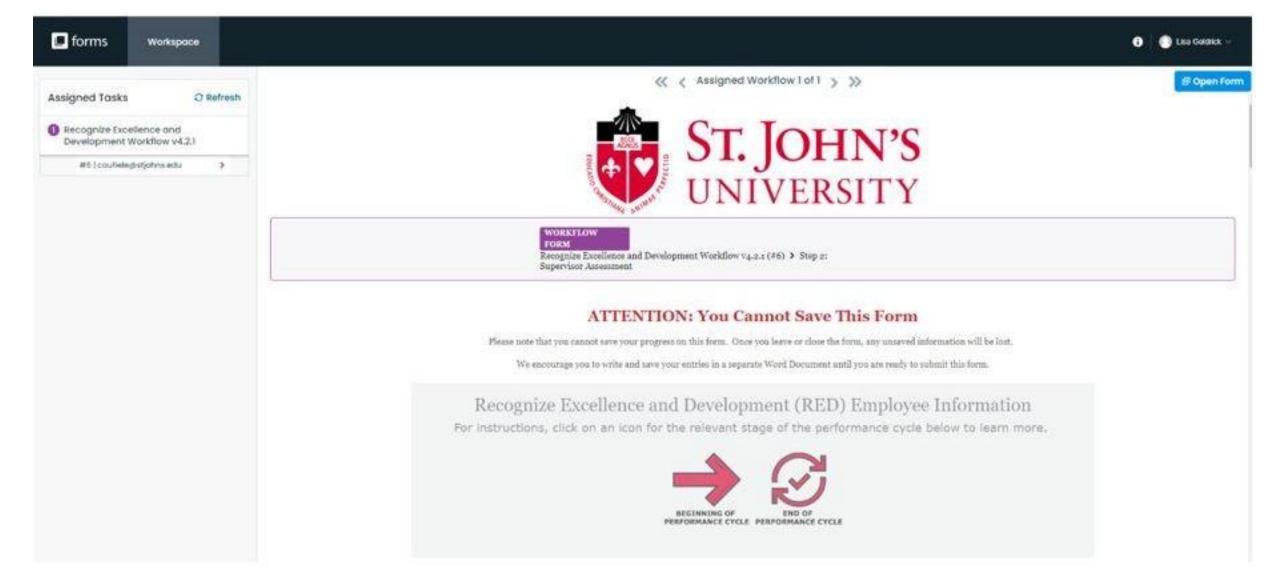
Note: Click on #6 since that is the number of the workflow and request ID# that was contained in the email from Formstack.



Accessing Employee's RED Form via Formstack Email: Option #2 Visit Workspace to Complete Task

The RED Form for the direct report is displayed on the screen. Click on **Open Form** (upper right of the

screen).

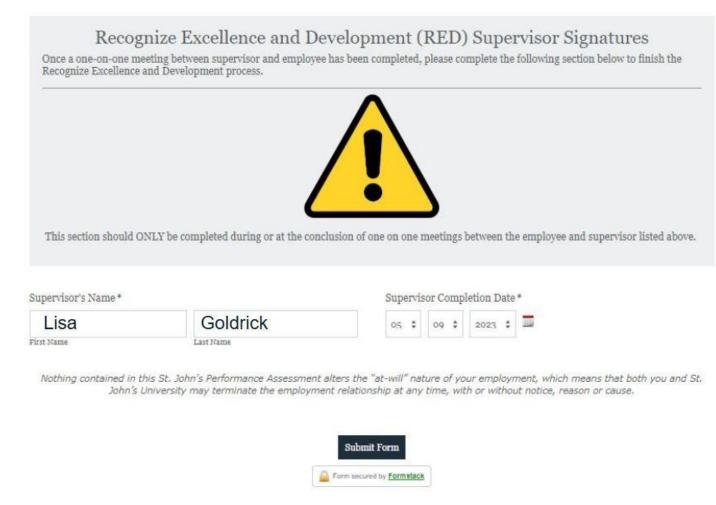


After Review Meeting has been held – Supervisor Signature Required

After the supervisor and employee conduct the one-on-one review meeting, the supervisor should access the Formstack Workspace to sign the employee's RED Form.

Supervisor enters their **First Name**, **Last Name and Date** you are signing the form, if different from the date you conducted the meeting.

Click on **Submit Form.**



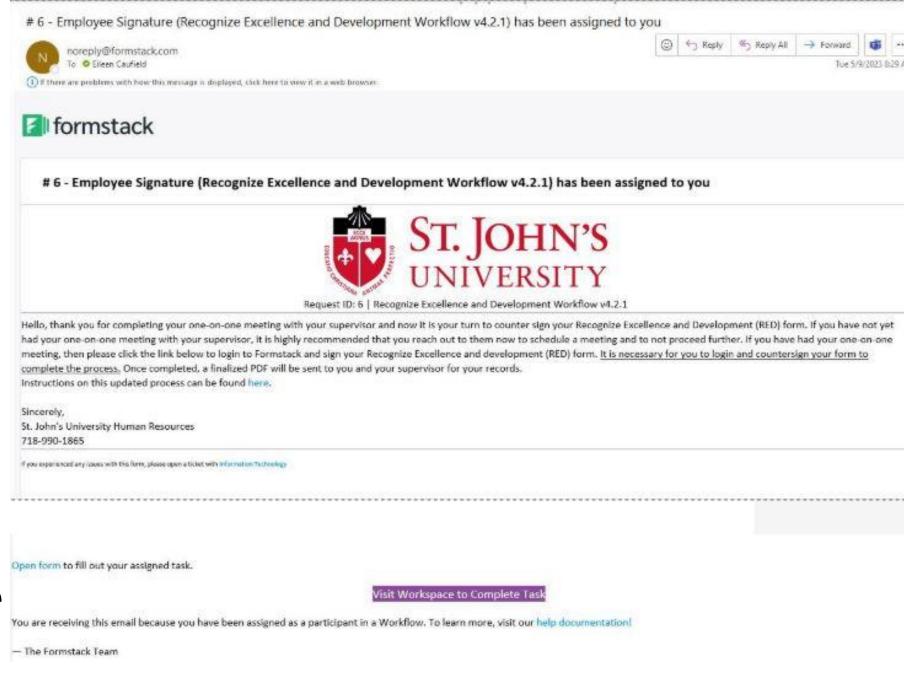
Result: You will receive confirmation that the form was submitted.



After Review Meeting has been held – Employee Signature Required

After the supervisor signs the employee's RED Form, the employee

receives a workflow assignment requesting their signature on the RED.



The employee needs to access the Formstack Workspace by clicking on Visit Workspace to Complete Task to sign the employee's RED Form.

Note: Alternatively, one can access the Workspace by clicking on the Formstack tile from the dashboard.

After Review Meeting has been held – Employee Signature Required

After the employee receives the email that the supervisor signed the RED Form, the employee is asked to sign the form.

Note: At this point, the employee has the option to enter additional comments if they do not agree with the supervisor's comments or wish to provide additional explanations in response to supervisor's comments.

Recognize Excellence and Development (RED) Employee Signature Once a one-on-one meeting between supervisor and employee has been completed, please complete the following section below to finish the Recognize Excellence and Development process. This section should ONLY be completed during or at the conclusion of one on one meetings between the employee and supervisor listed above I acknowledge that I have participated in this review process Employee's Name * Employee Completion Date * 05 0 09 0 2023 0 =

If employee wishes to add comments,

- 1. Select **Yes** in response to the question that asks for additional comments
- 2. Enter comments
- 3. Enter First Name, Last Name, Date of Employee Completion (Signature)
- 4.Click on Submit Form.

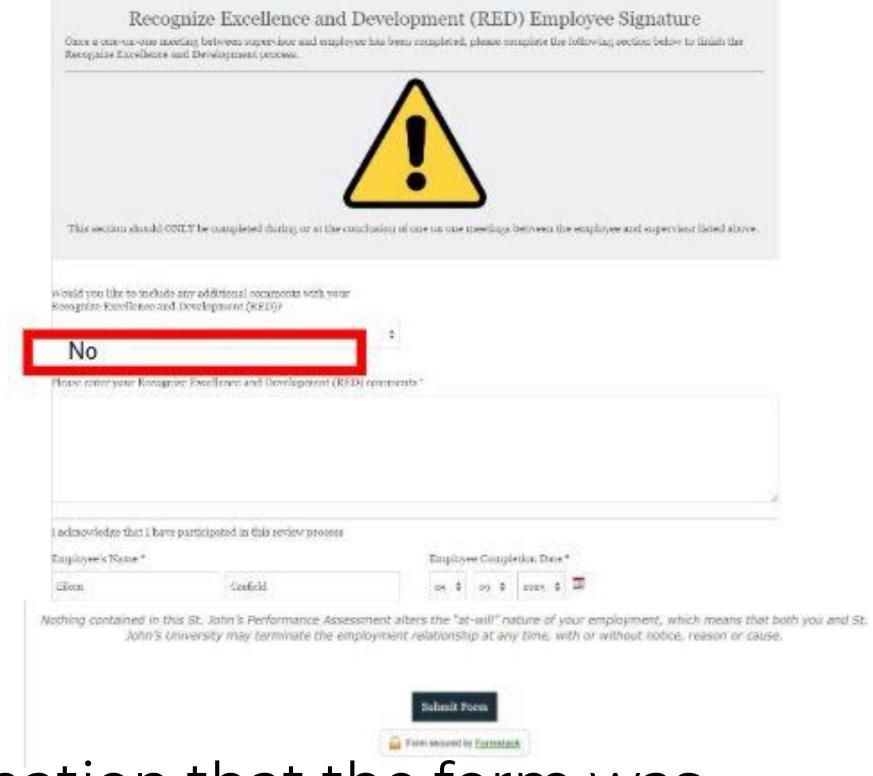
After Review Meeting has been held – Employee Signature Required

If the employee has no additional comments to make, select **No** in response to the question that asks if you would like to include additional comments,

- 1. Employee enters **First**Name, Last Name, and

 Date when employee

 signs the form.
- 2. Click on Submit Form.



Result: You will receive confirmation that the form was submitted.

Email Received Transmitting Final Copy of RED

After the employee signs and submits the RED Form, Formstack sends to both the supervisor and the employee an email notifying them that the process has been completed and transmits a final copy of the RED

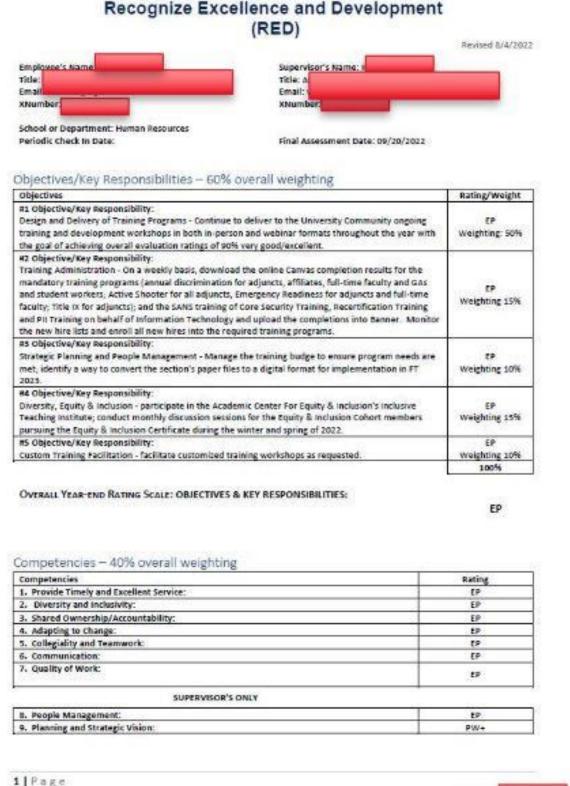
	(3)	C Reply	≪ Reply All	-> Forward
Office of Human Resources via Formstack <hr_formstack@stjohns.edu> To © Eileen Caufield</hr_formstack@stjohns.edu>		30.146	1 5 75	Tue 5/9
Cc Lisa Goldrick; hr_formstack@stjohns.edu				27545
Click here to download pictures. To help protect your privacy, Dutlook prevented automatic download of some pictures in this message.				
XOZETSIZBI_FIR_PFP_2023.pdf 36 KB				
Kernal Email				
Submission ID: 1097364877 Date Completed May 9, 2023 8:38	AM			
Hello Eileen Caufield and Lisa Goldrick. Attached you will both find a finalized copy of the completed Recognize Excellence and Developmen	nt (RED) form. We th	ank you for p	partaking in the	Recognize Excell
Hello Eileen Caufield and Lisa Goldrick. Attached you will both find a finalized copy of the completed Recognize Excellence and Developmen Development (RED). Your submission has been uploaded on your behalf.	nt (RED) form. We th	ank you for p	partaking in the	Recognize Exceli
	nt (RED) form. We th	ank you for (partaking in the	Recognize Exceli
Development (RED). Your submission has been uploaded on your behalf.	nt (RED) form. We th	ank you for p	partaking in the	Recognize Exceli
Development (RED). Your submission has been uploaded on your behalf.	nt (RED) form. We th	ank you for p	partaking in the	Recognize Exceli



Email Received Transmitting Final Copy of RED

Final copies of the RED Form are also sent to Human Resources and uploaded to Banner Xtender.

Human Resources will upload the ratings into Banner, the supervisor does not need to enter ratings into UIS.







Thank You Please remember to complete the evaluations.

HR Service Representatives:

Karen Crowley | 718-990-1502 | <u>crowleyk@stjohns.edu</u> Marian Saia | 718-990-2445 | <u>saiam@stjohns.edu</u>